Managing the Content Monster:
It doesn't have to be a horror story

Global Intranet Forum
October 20, 2016

IBM

There are 380,000 IBMers

We work in 170 countries

We've made millions of Intranet pages (frighteningly, many never die…)

Our intranet gets 6 million views a day

We're Frankenstein-ing together legacy systems and processes & fresh design

About IBM

Index pages

By location	By function/industry/channel	**By business unit**

Do you have a community of users who need a single place for resources? <u>Learn more about index pages.</u>

↓ **Corporate Headquarters**   ↓ **IBM Watson**

↓ **Global Business Services**   ↓ **IBM Global Financing**

↓ **Global Technology Services**   ↓ **Integrated Operations**

↓ **IBM Analytics**   ↓ **Integrated Supply Chain**

↓ **IBM Cloud**   ↓ **Research**

↓ **IBM Commerce**   ↓ **Sales and Distribution**

↓ **IBM Security**   ↓ **Software Group**

↓ **IBM Systems**   ↓ **Systems & Technology Group**

                                      ↓ **Transformation & Operations**

Corporate Headquarters

<u>Think Together</u>

<u>Think Academy</u>

<u>IBM Center for Applied Insights</u>

<u>Building a Smarter Planet</u>

<u>CIO Business Transformation & Information Technology</u>

<u>Friday Five</u>

<u>Global Diversity and Workforce Programs</u>

<u>Intellectual Property Resources</u>

<u>Smarter planet op-ads</u>

<u>Systems thinking</u>

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Smarter planet op-ads
Systems thinking

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Global Business Services

Global Business Services
Corporate Social Responsibility
GBS Delivery Excellence
GBS Germany
GBS Globally Integrated Delivery (GID)
GBS Solutions
IBM Institute for Business Value (IBV)

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Global Technology Services

IBM Global Technology Services
GTS Services Delivery Americas
Global Process Services
GTS Analyst Relations

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IBM Analytics

IBM Analytics community

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IBM Cloud

IBM Cloud community

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IBM Commerce

IBM Commerce community

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IBM Security

IBM Security community

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IBM Systems

IBM Systems community

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IBM Watson

IBM Watson community

↑ Back to top

IBM Global Financing

IBM Global Financing
IBM Global Financing community

↑ Back to top

Integrated Operations

Integrated Supply Chain

Our content monster can seem like a multi-headed beast

We are always improving.

Last year: cleaner, focused on search, like a news site…

This year: cleaner, responsive, card-based and more personalized.

w3

- Home
- IBMer Hub
- Manager Hub

Media

FEATURED

How IBM is solving the data storage problem

Enterprise-class data availability

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1 / 6

What's New

Help@IBM

Making Help@IBM more ... Helpful

12 October 2016

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There's a new way to get Help@IBM. The ...

1 / 4

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Courses   Your Think40

New way to learn

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PLURALSIGHT

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IBM Stock

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Community

Headlines

Martin Schroeter 3Q16 earnings presentation
Profiled for all IBM

IBM's CFO to brief investors on the company's third quarter earnings, October 17 at 5pm ET.

World of Watson
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Your virtual ticket: Get the most from our biggest event of the year wherever you are.

Places

BluePages

Checkpoint

Connections

Expense Reimbursement

Status Updates

What are you working on?

All ˅

an hour ago

Nicky Parkinson

posted a message to Emanuele Terenzani.

♡ 1   💬 1

Media

Enterprise-class
data availability

How IBM is solving the data storage problem

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What's New

Help@IBM

Making Help@IBM more ... Helpful

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There's a new way to get Help@IBM. The ...

- **We think like an editorial organization**

- **We think like an editorial organization**

- **We act like a "consumer" company**

- **We think like an editorial organization**

- **We act like a "consumer" company**

- **We use cognitive/A.I. to assist us**

We think like an editorial organization

We think like an editorial organization:

- In Q2, created a global, cross-company editorial council

- Our council includes intranet editors along with global content marketers, sales, IBM Research, off-domain platforms, IBM.com homepage editors, thought leadership editors, social engagement leads

- We are iterating on an international editorial calendar (Surprise! It's analog!) to compliment online, international process guidance

- Create systems for re-use (CMS R&D, templates and "chunks")

- Learn from external editors (Contently, HBR, Mic, NY Times, TED, etc.)

Headline: Always **Friday Five**
Subhead: Describes the five tips, 110 characters for home page headline
By line: Introduce your expert.

Introductory paragraph: Describe the tip subject and define your expert's credentials.

Sidebar: Include related links, further reading, definitions and audio and video if you have it

Tone: Keep it friendly, personal, without business speak.

Five tips: Keep your five tips short and action-oriented.

Friday Five
Five tips to help integrate work and life.
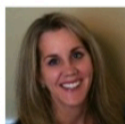By Kim Stephens, program design and development, Diversity Center of Competence.

Each Friday, w3 and IBM experts will bring you five tips designed to help you through your work day. If you have an idea for a future Friday Five installment, post a message on Kieran Cannistra's Profile board.

This week as part of work-life integration, Kim Stephens, co-author of _Your Journey to Executive_, shares insights from the recent Advancing Women at IBM Study.

By Kim Stephens, program design & development, Global Diversity & Inclusion.

In IBM's recent research study on Advancing Women at IBM, Your Journey to Executive, the majority of executive women that participated in the research survey said that difficulty integrating work and personal/family life is a significant obstacle to women's progress to the executive level.

We all know that in a global, 24x7 workplace, it can be difficult to integrate the two. Fortunately, based on information gathered in the study interviews, many of our executive women have learned to manage the challenges. Here are five tips...

Tune in

What do you say to a manager who may feel reluctant to adopt flexibility work options with their teams? Listen to Ron Glover, Ron Glover, Vice President, Diversity and Workforce Policy as he shares his perspective and experiences.

Listen now - 6 minutes
[Listen in Media Library]
[Transcript]

This month's Friday Five stories

- Five tools to help with work-life integration
Anupama Vaish, global program manager -

5. Seek out role models: Sometimes realizing that you are not alone in a struggle for work/life integration is a great comfort. So seek out other women as role models. You can learn from each other. We heard in our study that many women believe that our executive women do not have children. In fact, 66 percent of executive women are working mothers. Find those successful women you admire and ask them what strategies they employ.

Many of the women in the study stressed that work/life integration is not just a...

IBM **Design**

IBM **Design Language**

Living Language

A shared vocabulary for design

Does it sound like IBM?

- Do we listen as collaborators?

- Do we have something to say—not just something to sell?

- Do we make a case with reason and intelligence and emphasize what truly matters?

Does it think like IBM?

- Do we communicate a logical, clear point of view about how to close the gap between what is and what should be?

- Do we offer insight, not just facts?

- Do we focus on implications and actions?

Principles

Defer to content

Users care deeply about their content and often want to immerse themselves in it. Give the content center stage in your layout. Design for experiences that are unobtrusive and reduce distraction to lend focus to the work at hand.

Clarify complexity

When aiming for "clear and straightforward interactions", cultural complexities of the users must be considered to ensure that people from different cultures will be able to understand the actions presented. Clarity enhances understanding by helping distinguish between elements. Often we strive for simplicity, but many of our solutions are complex. Design for clear and straightforward interactions to instill a feeling of confidence and ease. Our users should always know what to do and how to do it.

Make the useful beautiful

Utility satisfies needs, but beauty drives desire. Don't simply make something that works. Design for experiences that people love to have repeatedly. Create aesthetically pleasing offerings that carry a consistent meaning in their form and function.

IBM

Products ˅   Services ˅   Industries   Developers ˅   Support   Careers
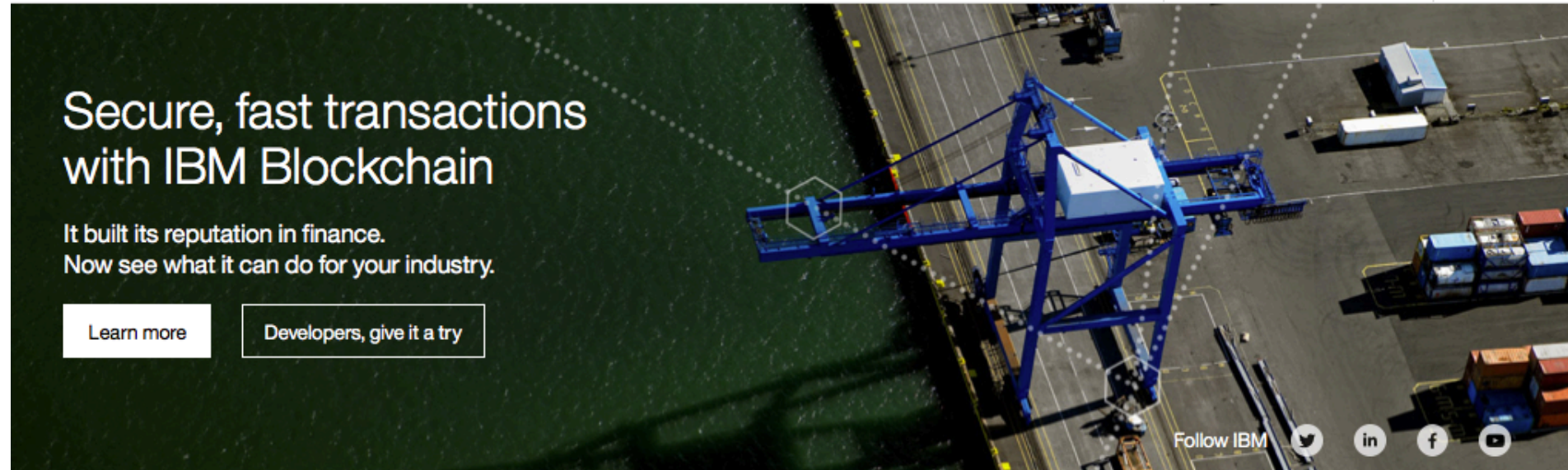
Marketplace

Search

Secure, fast transactions with IBM Blockchain

It built its reputation in finance.
Now see what it can do for your industry.

Learn more   Developers, give it a try

Follow IBM

This week at IBM

Where developers gather for cognitive IoT

Get tutorials, code and connection with a community of innovators

Elite training for IT systems professionals

Build your skills with intensive sessions led by Distinguished Engineers, developers and experts

Enroll now in the final IBM Systems

Move to the cloud and reap the financial benefits

With POWER8 servers, you can process big data and analytics workloads in the cloud — and reduce costs

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Status Updates

What are you working on?

All ⌄

an hour ago

Nicky Parkinson

posted a message to Emanuele Terenzani.

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Category ▼   🔍

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Based at your recent Spotify listening

Soul Thing
30 songs • by you
Played recently

35 Soul Classics 1970-
1975
35 songs • by Spotify
Recommended for you

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Serial

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Fillmore
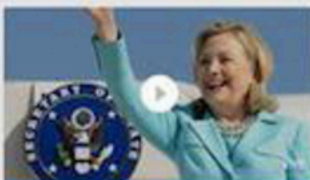
Subtotal
$100

Tip
$20.00

Total
$120.00

Pay can pay with OpenTable at this restaurant

➡ Pay with VISA 4321

Jawbone

ABC News

Breaking news
Inside Hillary Clinton's 2nd Presidential
Campaign

Because you're following this story on ABC News

Eat24

EAT EAT24 delivery status

Confirmed Delivery time
4:35pm

You placed an order in EAT24

Google now

What is it   How to get it   **Cards**

Get it now

See all the cards

Category

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35 Soul Classics 1970-1975
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New episodes available

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THE VERGE

22
NEW ARTICLES

LOG IN | SIGN UP   LONGFORM ⌄   REVIEWS ⌄   VIDEO ⌄   TECH ⌄   CIRCUIT BREAKER ⌄   SCIENCE ⌄   ENTERTAINMENT ⌄   CARS ⌄   TL;DR ⌄   FORUMS ⌄

Lenovo Yoga Book review: a convertible that makes sense
By Lauren Goode   115

Samsung updates its Surface competitor with more RAM, storage, and gold
By James Vincent   30

It is now a federal crime to bring a Galaxy Note 7 onto an airplane
By Andrew Liptak   121

The scariest movie this Halloween is a play called Delusion
By Bryan Bishop   3

Musk delays Tesla 'product unveiling' to Wednesday
By James Vincent

This flying 1,000 watt spotlight drone creates eerie, beautiful footage
By James Vincent   22

Orbital ATK's Antares rocket returns to flight with successful launch to the space station
By Loren Grush

10

J.CREW

WOMEN   MEN   GIRLS   BOYS   SHOES   JEWELRY   SPORT   WEDDING   PETITE   SALE

FACTORY   BLOG   SEARCH 🔍

Shop New Arrivals

🍎 **Spotify**   File   Edit   View   Playback   Window   Help   🌐 ... 🏠 ✉ 📶 🔋 63% 🔋   Mon 10:03 PM   🔍 ☰

◀ ▶   🔍 Search   📥   👤 rjmaca   ▾

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PLAYLISTS

Discover Weekly   🔊

running

electroNOW

＋ New Playlist

OVERVIEW   CHARTS   GENRES & MOODS   NEW RELEASES   DISCOVER   CONCERTS
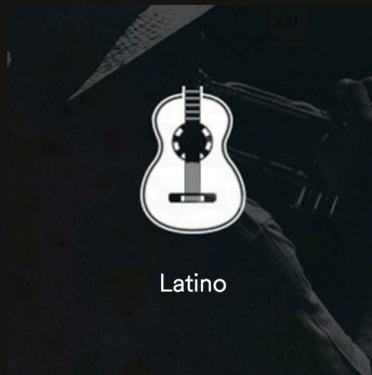
Genres & Moods
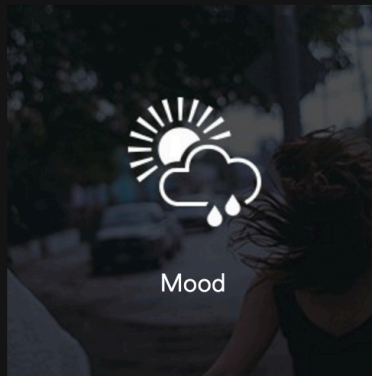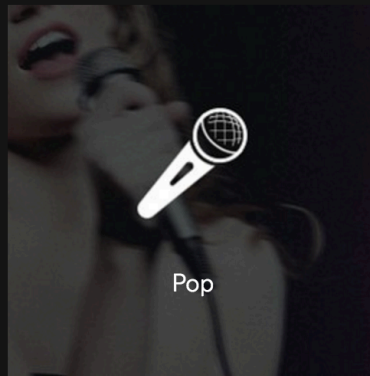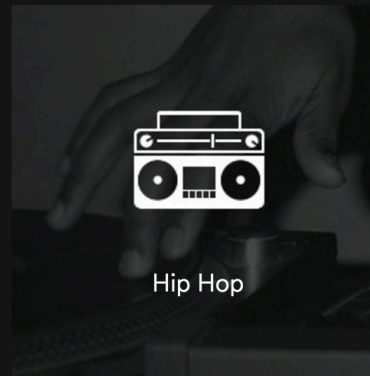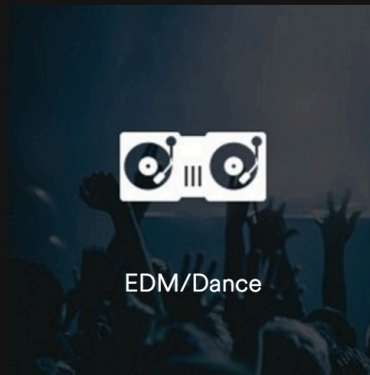
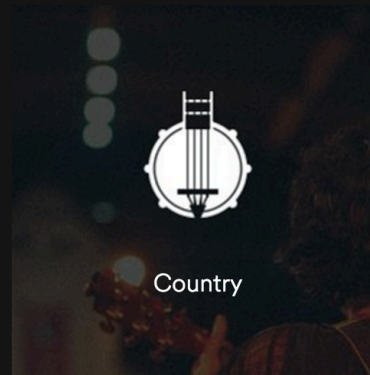|		
Mood	Pop	Hip Hop
Latino	EDM/Dance	Country

See what your friends are playing

FIND FRIENDS

Julia Eger
Heartbeats – José Gonzá...
♫ The Indie Mix

Ben Khan
Night Changes – One Direct...
♫ Guilty Pleasures

Sean Aquilina
Flashing Lights – Kanye Wes...
♫ Graduation

Maddie Stocker
Get Lucky – Daft Punk
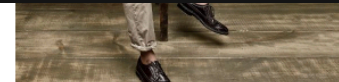♫ French Touch Radio

FOR KIDS
All the dress-up, none of the meltdowns
See our fall holiday outfits ▸

FOR WOMEN
J.Crew denim, in real life
See how 3 women wear it ▸

FOR MEN
Wallace & Barnes
A closer look at our limited-edition collection ▸

We act like a consumer company

We act like a consumer company:

- We know we're competing for time and attention with other sites and apps on the devices IBMers use

- We follow consumer-site/app best practices (create shorter, shareable, relevant, anticipatory experiences)

- We conduct user tests and adjust/optimize according to data and qualitative feedback

THINK Academy, 2015

THINK ACADEMY

Topics   Scorecard   Community   About   Help   Search
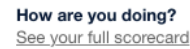
Cloud 2015

Businesses that have embraced cloud computing barely resemble the way they looked even one year ago. This month, Think Academy explores IBM's new approach to cloud as a platform for speed and innovation in every business.

Start the topic

Expand all | Collapse all

Introduction

Learn how IBM is using cloud to offer clients the freedom to choose the right solution for their business challenges.

Learning for a new era

Why IBM Cloud?

The Spectrum of

The Conversation

Key Concepts

Pause & Think
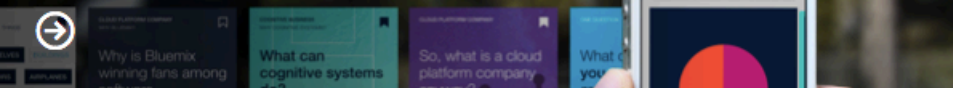
THINK Academy, 2016

Return visitors increased **20%**

Participation in THINK Academy surged **243%** after the team personalized (to 1.5 million visits by the end of 2015)

73,000 IBMers have downloaded the app

It is the company's **most popular** non-utility app

We use Cognitive/A.I. to help us:

- This year, our intranet features a personalized learning program that uses cognitive to identify courses for individual IBMers

- Editorial teams are using Watson APIs to test for tone, for transcribing interviews, and for interactive searches on new sites

AP

McCormick beats Street 3Q forecasts October 02, 2014

SPARKS, Md. (AP) - McCormick & Co. (MKC) on Thursday reported profit of $122.9 million in its fiscal third quarter.

The Sparks, Maryland-based company said it had profit of 94 cents per share. Earnings, adjusted for non-recurring costs, came to 95 cents per share.

The results topped wall street expectations. The average estimate of analysts surveyed by Zacks Investment Research was for earnings of 81 cents per share.

The AP now publishes 12x the number of financial earnings stories per year (3,700)*

* They do not use Watson

Recommendations for Reena M Jana ▾

✓ 0 of 10   ⓘ Info

● ● ●

Making timely decisions		
www	🎓 476	
	20 mins	

Salary info center		
www	★★★★☆ 1	
	👥 304	
	30 mins	

Key dates		
www	🎓 584	
	30 mins	

MD103 LVC - Interpreting the Success Profile Feedback…		
🖼	★★★★★ 2	
	🎓 643	
	2 hrs	

Learning **Programs & Resources** 👁

Featured | CAMSS Only | Grow Your Career | Job Roles | Learning Resources | External (free) |
External (cost)

● ● ● ● ●

@agileIBM

Bluemix

CoachMe
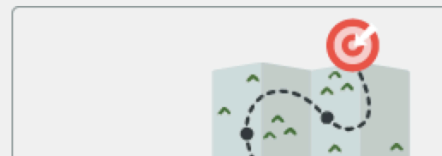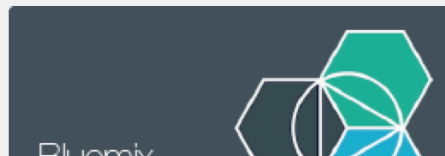
Personality Insights

Gain insight into how and why people think, act, and feel the way they do. This service applies linguistic analytics and personality theory to infer attributes from a person's unstructured text.

🔗 **Resources:**

API Reference   Documentation   Fork on Github   Fork and Deploy on Bluemix

Try the service

You need text written by the person whose personality you're interested in. It should contain words about every day experiences, thoughts, and responses.

You can play with the demo with as little as 100 words, but for a more accurate analysis, you need more words.

↺ Reset | Terms of use

Tweets and Replies   **Body of Text**

Choose: 2012 Debate - Barack Obama (EN)   Reflection - Gandhi (EN)   Michikusa - Natsume (JA)

Your own text

Please enter text to analyze (minimum of 100 words)...

Sunburst Chart Visualization

Openness (53%)
- Adventurousness (47%)
- Artistic interests (2%)
- Emotionality (27%)
- Imagination (50%)
- Intellect (77%)
- Authority-challenging (46%)

Conscientiousness (15%)
- Achievement striving (35%)
- Cautiousness (61%)
- Dutifulness (43%)
- Orderliness (30%)
- Self-discipline (4%)
- Self-efficacy (67%)

Extraversion (60%)
- Activity level (56%)
- Assertiveness (86%)
- Cheerfulness (40%)
- Excitement-seeking (31%)
- Outgoing (79%)
- Gregariousness (49%)

Agreeableness (79%)
- Altruism (77%)
- Cooperation (50%)
- Modesty (22%)
- Uncompromising (68%)
- Sympathy (94%)
- Trust (67%)

Emotional range (56%)
- Fiery (67%)
- Prone to worry (35%)
- Melancholy (43%)
- Immoderation (14%)
- Self-consciousness (37%)
- Susceptible to stress (50%)

Needs / Ideal (1%)
- Challenge (11%)
- Closeness (25%)
- Curiosity (9%)
- Excitement (21%)
- Harmony (86%)
- Ideal (1%)
- Liberty (36%)
- Love (90%)
- Practicality (96%)
- Self-expression (4%)
- Stability (11%)
- Structure (11%)

Values / Self-transcend (99%)
- Conservation (3%)
- Openness to change (87%)
- Hedonism (4%)
- Self-enhancement (52%)
- Self-transcendence (99%)

Big 5