

Global Intranet Forum - October 19 & 20, 2016





- Background
- Who is H&R Block
- Quick stats about our intranet program
- Measurement
 - Benchmarking
 - Balancing user needs
 - Assessing (and growing) program maturity
- Intranet Tour
- **Key Take-Aways**

About Me







Who is H&R Block?









H&R Block By the Numbers



12,000

Retail offices worldwide



680 million

Returns prepared



1 in 7

U.S. tax returns filed



60+

Years leading the industry



5

Miles from office to most people in the U.S.



80,000

Tax pros with 18+ hours of annual training

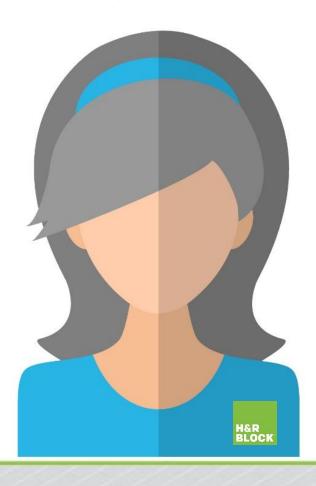
What is DNA?

What is DNA? Why

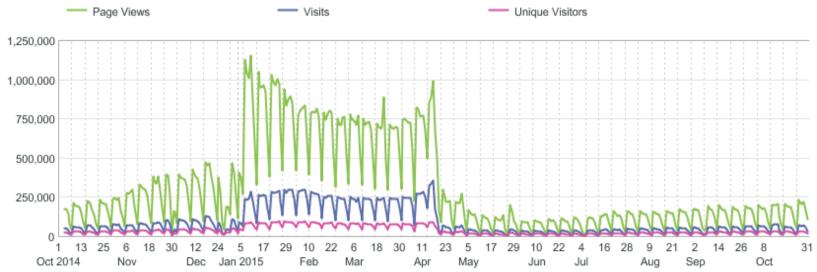
H&R Block Intranet Users?

DNA serves all associates, with the following 9 profiles:

- Tax Office (6000 stores)
- Block Advisors (350 stores)
 - Franchise Tax Office (4000 stores)
 - Franchisees & their partners
 - Field Leaders
 - Corporate associates
 - Seasonally Separated
 - Permanently Separated
 - Contractors



Portal Performance: Usage



- Everyone visits every day: Fluctuation in unique daily visitors (pink line) was consistent with staffing changes throughout the past 13 months.
- During the off-season, each user visited the site ~2 times per day, viewing ~3-4 pages per visit.
- During tax season, visits increased while views per visit decreased slightly.

Avg Visits	Avg Views
2.0	3.2
2.1	3.8
2.1	3.8
2.9	3.6
3.0	2.9
2.9	3.0
3.0	3.0
2.0	3.4
2.0	2.9
2.0	3.2
2.0	3.0
2.0	2.9
2.1	2.9
	2.0 2.1 2.1 2.9 3.0 2.9 3.0 2.0 2.0 2.0 2.0 2.0

Our Intranet Team

- Business Owner: Corporate
 Communications
 - Program Manager
 - Project Manager
- Information Technology Partners
 - Senior Business Analyst
 - Lead Developer
 - Offshore Developers: 2 full-time
 - Offshore QA: 1 full-time
- Content Contributors: ~200
- Design team: Chemistry



Intranet Stats

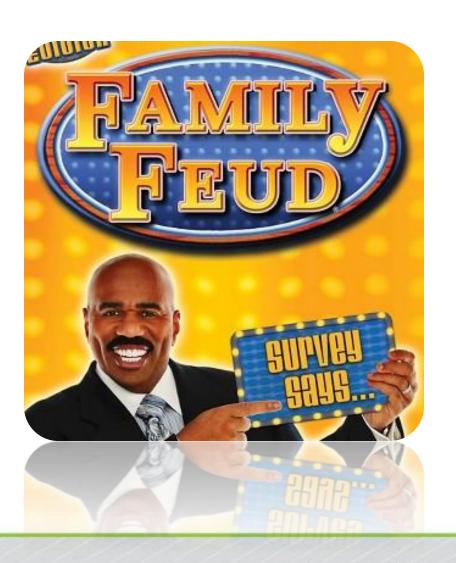


Documents, News & Applications

- Most Recent Redesign: Summer 2014
- Number of Associates served: ~90,000
- Peak Views: 1.5 million per day during Tax Season 2016
- Capabilities:
 - Single Sign-on
 - Star Ratings
 - Consistent look/feel with curtain navigation
 - Accessible from the internet
 - Mobile optimized
- Technologies used:
 - Open Text Content Management System
 - LifeRay portal
 - Lithium Communities
 - Google Search Appliance

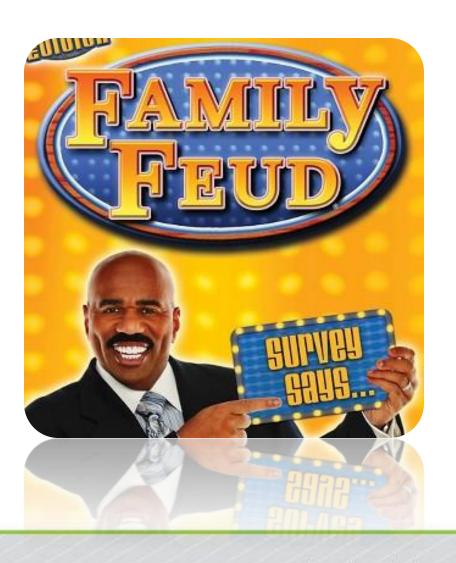
Forms: 17
Applications: 68
Pages: 500
Documents:
15,600
News Articles:
~14 week

DNA Survey: Why?



- Establish internal baseline for measuring
- Benchmark report to compare DNA to over 232 other intranets
- Generate dialogue & build consensus on DNA roadmap

DNA Survey: How?



- Web-based survey
- 7 minutes to complete
- 4286 responses
- Distributed via DNA news article
- 4147 associates signed up for a chance to win \$25
- Gave away 20 of these through our corporate recognition program

What Did We Achieve?

- #4 out of 232 participating intranets
- #1 in several categories
- Differences among profile groups
- Ability to prioritize future enhancements
- Ability to sound really smart with executives/business partners about changes that need funding
- Takes us out of "ROI" discussion and into discussions about how best to resolve the problems they want to solve



DNA Tour & Discussion



- Single Sign-on
- Home Page, Workspace & Targeting
- Documents
- News
- Alerts
- New & Noteworthy
- Mega-Nav
- Search
- Content Pages:
 - Section, Sub-section, General, Star Ratings
- Communities
- Business Continuity

Single Sign-on

H&R BLOCK	hrblock.com thetaxinstitute.com irs.gov FAQ The Community YouTub			
You are entering an ir	nternal H&R Block application.			
	Password	Sign In		
Forgot SSO ID?	Forgot Password?			
	s site are intended solely for use by users authorized by H&R Blo Block"). Please read and review this document carefully before fur y the terms and conditions of use.			
Terms & Conditions:				
create or represent an employment relationsh contained in this website may result in discipli who are not current H&R Block associates, an	s and conditions, you should not access or use this website. Accessip between any authorized user and H&R Block. Any unauthorized inary action for H&R Block associates, which may include terminary unauthorized use, misuse, or disclosure of information contain deems appropriate. H&R Block may modify these terms and contains.	ed use, misuse, or disclosure of information ation of employment. For authorized users ned in this website may result in ineligibility for		



Documents, News & Applications

Find people, information, tools and documents Q

Welcome back, Karen Downs

MY ACCOUNT | SIGN OUT



WEBSITES PEOPLE DIRECTORY

BLOCK INFORMATION WORKSPACE **BUSINESS PRIORITIES CAREER & DEVELOPMENT** DEPARTMENTS COMMUNITIES TOP APPS TOP DOCS NEWS 📵 View All News ▶ ALERTS [0] View All Alerts ► Posted on 09/16/16 Aim High Every Day THETAXINSTITUTE.COM KEEPS TABS ON TAXES DNA Search Currently Unavailable In this series, Block Central highlights interesting, Posted on 09/15/16 **Block Academy** emerging or complex tax issues that TTI explores on Career Gateway Unavailable its public website, TheTaxInstitute.com. ... Read More Saturday Morning/Afternoon **Block Stars** S IRS e-File Extended Maintenance STUCK IN THE MIDDLE Outages - Friday, Saturday and Email - Outlook Online H&R Block lets the "sandwich generation" know we Sunday are here to help them navigate their unique tax Posted on 09/14/16 situation.... Read More ■ Block Academy Maintenance Overnight Friday/Saturday Expense Reports - Certify READY TO SERVE UPDATE FOR WEEK OF SEPT. 19 Posted on 09/09/16 This weekly update provides district general managers (DGMs) actions and Class Manager Outage Starting resources to ensure their associates are Ready to Serve in TS17.... Read More **FAMS** Sept. 12 FIN / IMR **REAL ESTATE APP -- VERSION 2.2 NOW REQUIRED** The previous version (v2.0) is no longer available. ... Read More **HR Self Service** TAX NOTICE SERVICES OFFICE CHECKLIST The checklist provides district general managers (DGMs) step-by-step Kronos instructions for rolling out Tax Notice Services in their offices. ... Read More Service-Now BENEFEST AT U.S. RETAIL SALES & SERVICE MEETING -SCHEDULE YOUR BIOMETRIC SCREEN You must complete a biometric screening (and an online Health Assessment) by Travel Arrangements Saturday, Dec. 31, to be eligible for a \$300 contribution to your 2017 Health Savings Account (HSA).... Read More View Paycheck **All Applications** BLOCK ACADEMY TOP WEBSITES TOP TOPICS COMMUNITIES H&R Block Office 365 Affordable Care Act H&R Block Newsroom Chopping Block Menu Area Manager · Retail Operations Support BlockWorks User Tax Research Center DGM Idea Challenge · Pay Information & Forms H&R Block Company Store Franchisee Forum TheTaxBook WebLibrary People Center Instructor Collaboration

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View All Websites

Block Talk Blog

The Community

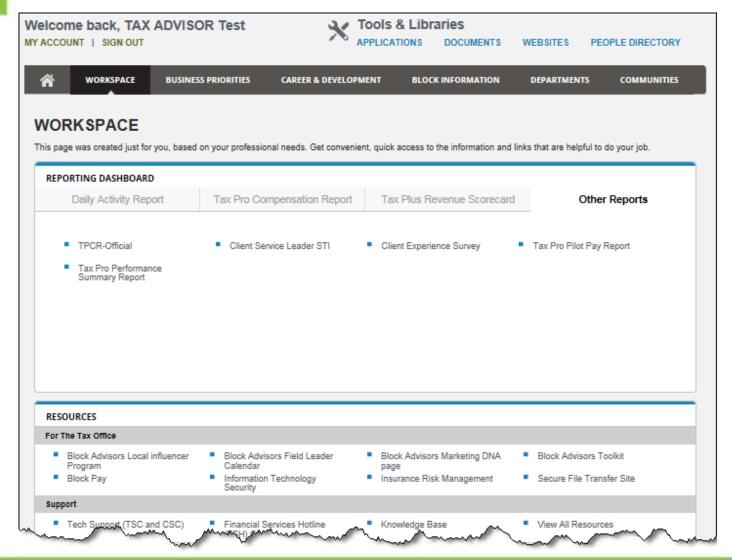
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View More

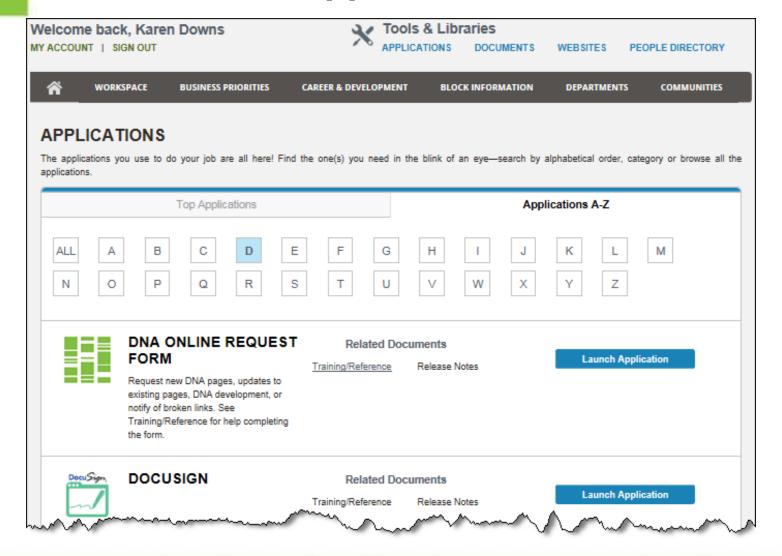
Retail Operations Support

TRS User Community

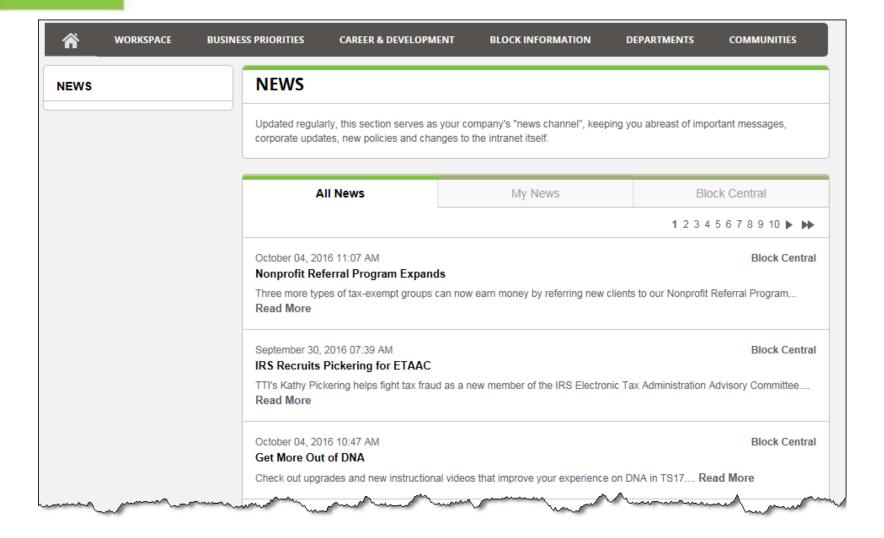
Workspace



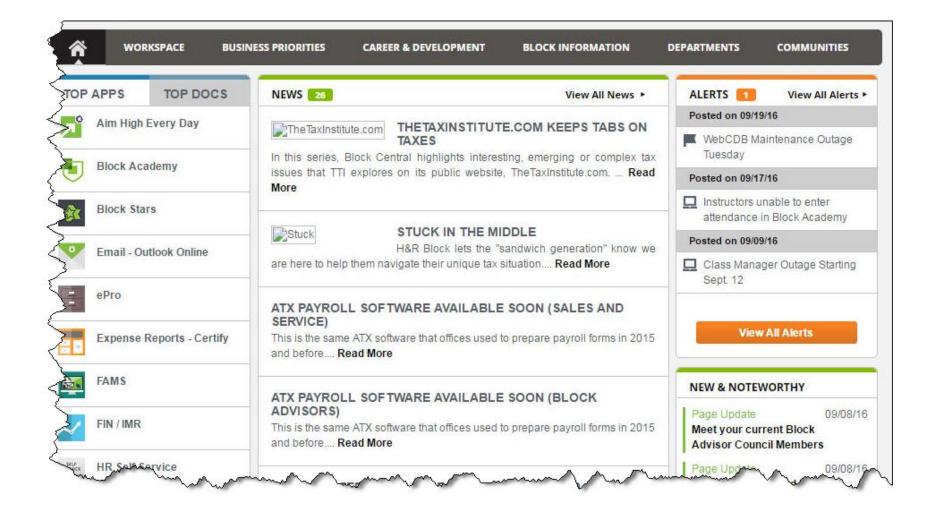
Applications



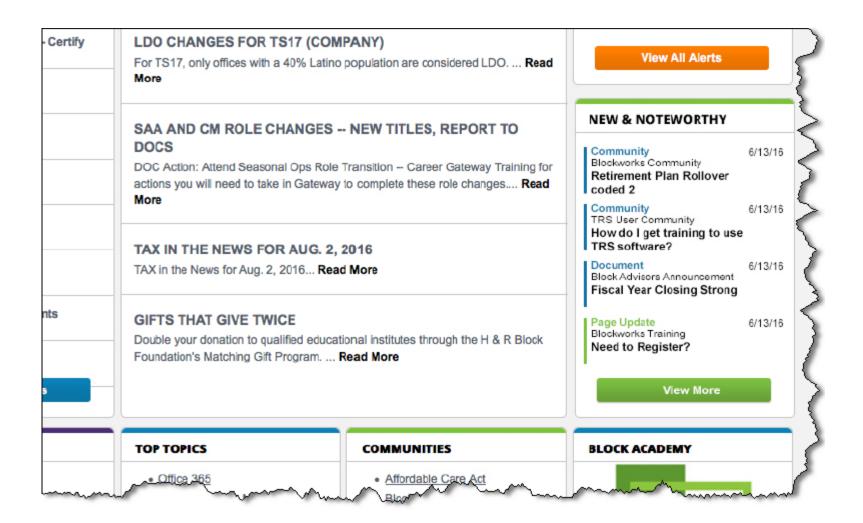
News



Alerts



New & Noteworthy



Mega-Nav Menus

TUE, OCT 4, 2016 **04:34 PM**NYSE **HRB 22.59** -0.23 **H&R BLOCK**



Documents, News & Applications

Find people, information, tools and documents

Q

Welcome back, Karen Downs

WORKSPACE

MY ACCOUNT | SIGN OUT



WEBSITES

PEOPLE DIRECTORY

COMMUNITIES

ANNOUNCEMENTS &

INFORMATION

Club 1040

斧

ASSOCIATE RELATIONS CENTER

Open an ARC Case

BENEFITS

Associate Tax Prep Benefit

Enrollment

Health & Wellness

Life Events

Other Benefits

Paid Time off & Leaves

Retirement & Savings

Seasonal Associates

NEW ASSOCIATE TOOLKIT

CAREER & DEVELOPMENT

PAY

BUSINESS PRIORITIES

Compensation Planning

Incentive Plans

Information & Forms

Kronos Timekeeping System

Severance Plan

Tax Professional Compensation

OPPORTUNITIES

Associate Referral Program

Career Opportunities

Client Advisory Council (CAC)
Corporate Opportunities

Enrolled Agent (EA)

First Year Tax Pro Experience

PEOPLE CENTER

Ask a Question

Verification of Employment

PERFORMANCE & TALENT

BLOCK INFORMATION

PLANNING

Field Recruiting

Hire & Onboard

Seasonal Hiring
Talent Review & Succession Planning

Team

REWARDS & RECOGNITION

Block Stars

Recognition & Honors

TRAINING & DEVELOPMENT

Block Academy

DEPARTMENTS

Continuing Education &

Certifications

Field Leadership Development

Field Learning & Development

Reporting

Instructor Training & Development

IRS and State Registration

IT Shared Services Training

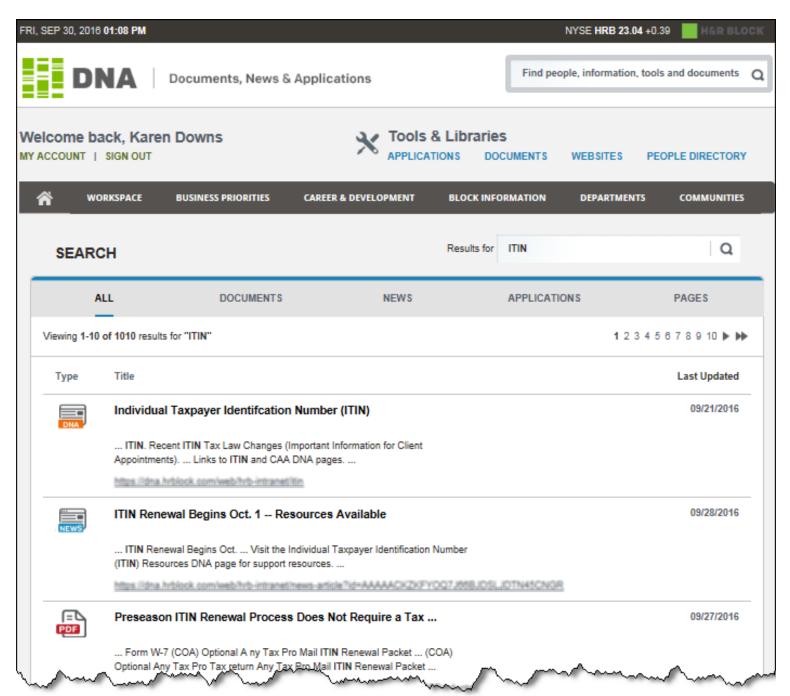
ITC Referral

Leadership Development

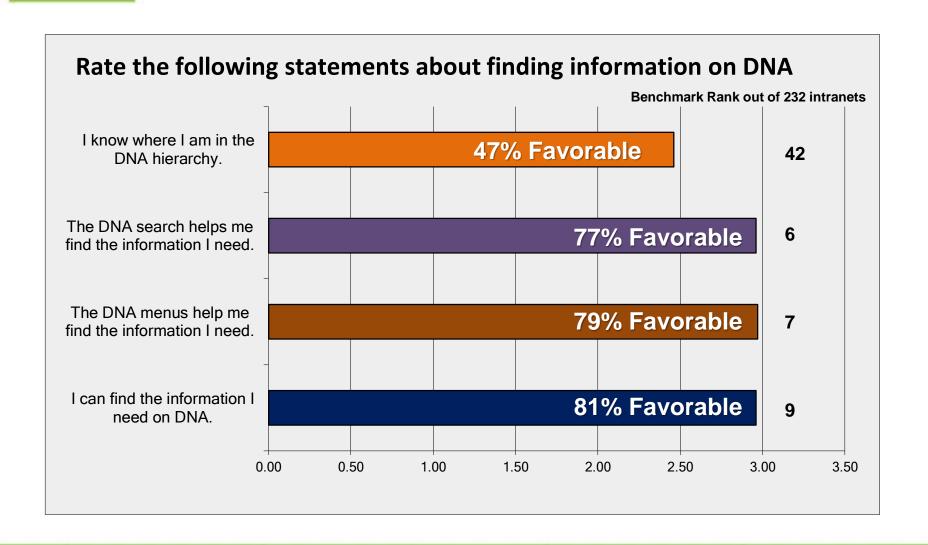
Skills To Win

Tax Training

State Tax Training



Search Showcase



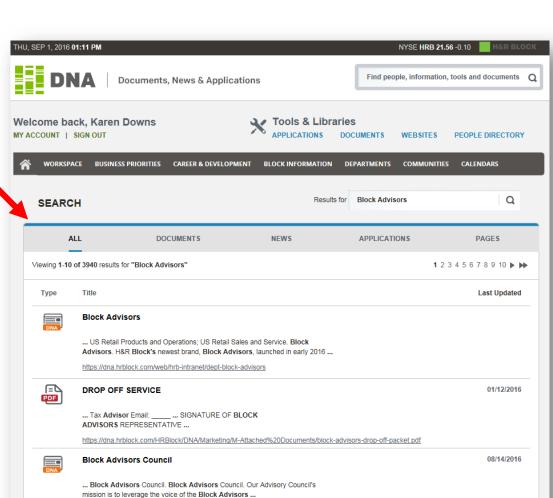
DNA Search Feedback Didn't find what you were looking for with your DNA search? Help us improve your user experience. This form is primarily used to share search-related feedback with the DNA team for the purpose of improving the search functionality. Please indicate on the form if you also need us to assist you with locating DNA content. We will reply within two business days. Additional field and franchise resources are available at: Company Field associates: Office Support and Contact Information document · Franchisees and franchise associates: Franchise Operations Support Quick Reference Guide *First Name: Karen *Last Name: Downs *Email: karen.downs@hrblock.com *Job Title: *What were you looking for?: Select One ... GETTING STARTED THE BASICS Address Slips Address Slips in What were you expecting to find? (For BlockWorks Address Slip Template Admin Tab and Users ... example:"I was looking for information https://dna.hrblock.com/HRBlock/DNA/US%20Retail/Operations%20Support/BlockWorks/BW-Attached%20Documents/blockworks-useron office opening procedures.") Up to manual.pdf 250 Characters: BlockWorks FAQs 11/23/2015 Page 1. BlockWorks Frequently Asked Questions ... Page 2. BlockWorks FY16 Frequently Asked Questions - 2 - Confidential For Internal Use Only ... https://dna.hrblock.com/HRBlock/DNA/US%20Retail/Operations%20Support/BlockWorks/BW-Attached%20Documents/blockworks-fags.pdf 1 2 3 4 5 6 7 8 9 10 **> >>** Select One *Would you like assistance locating this Can't find what you're looking for? Send us your Search Feedback content? Submit

Reasons our users were not able to find what they were looking for...

- 1. Content exists in a separate content system that the search engine cannot "see"
- 2. Vocabulary issue: our content writers are not using the same words as our field users
- **3. User just missed it**: the search result displayed in the top 3
- 4. Content does not exist
- 5. What didn't happen: Search engine fails to display the content



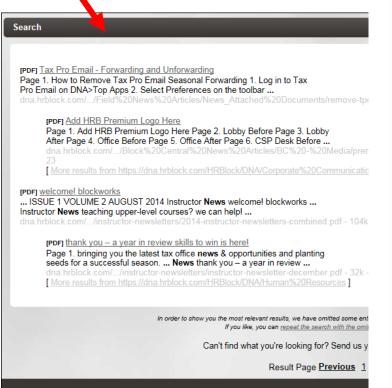
Improved Look



Can't find what you're looking for? Send us your Search Feedback

Prior Look

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https://dna.hrblock.com/web/hrb-intranet/block-advisors-council

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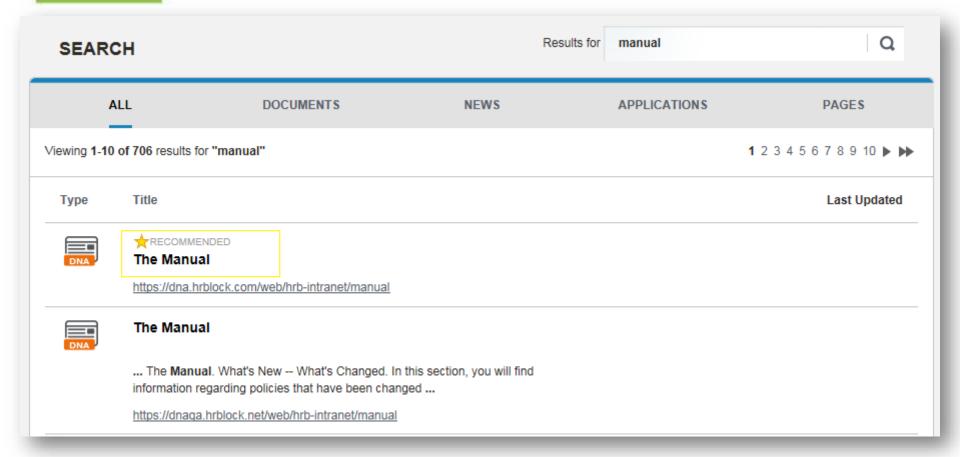
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1 2 3 4 5 6 7 8 9 10 **b**

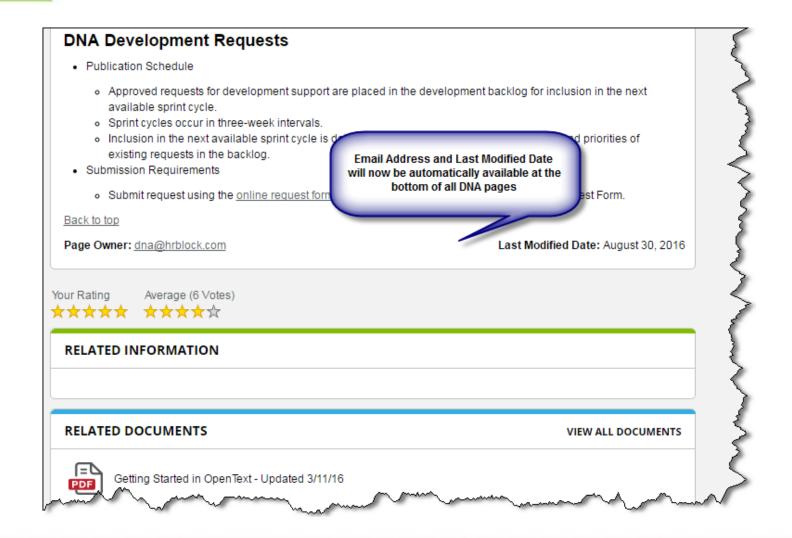
Scoped Search

SEARC	н	Results for	Block Advisors	Q		
A	L DOCUMENTS	NEWS	APPLICATIONS	PAGES		
Viewing 1-10 of 3940 results for "Block Advisors" 1 2 3 4 5 6 7 8 9 10 ▶ ▶						
Type	Title			Last Updated		
DNA	Block Advisors					
	US Retail Products and Operations; US Retail Sales and Service. Block Advisors. H&R Block's newest brand, Block Advisors, launched in early 2016					
	https://dna.hrblock.com/web/hrb-intranet/dept-blo	ck-advisors				
PDF	DROP OFF SERVICE			01/12/2016		
	Tax Advisor Email: SIGNATURE OF ADVISORS REPRESENTATIVE	BLOCK				
	https://dna.hrblock.com/HRBlock/DNA/Marketing/	M-Attached%20Documents/block-advis	ors-drop-off-packet.pdf	Į.		

Key Matches



Example: Contact info at bottom of page



Business Continuity Strategy



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DNA is currently unavailable.

The Information Technology team is engaged and actively working to resolve system issues. The following systems are available for Tax Office Associates:

Appointment Manager Compass

Email for Tax Pros Communities

Emerald Perks FAMS

Kronos MR

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Content Strategy

- Provide ongoing training and simplified support documentation
- Share best practices in formal & informal settings
- Develop a content lifecycle timeline
- Establish a recognition program



Measurement & Benchmarking

FREE Opportunities:

- Worldwide Intranet Challenge: true benchmarking with hundreds of other companies around the world
- **2. Digital Workplace Trends:** assesses program maturity
- **3. Nielsen Norman Group:** Top 10 Intranets Design Annual
- **4. Heuristic Evaluation:** Level 5 Solutions





WorldWide Intranet challenge

- http://www.worldwideintranetchallenge.com/
- See how your program ranks out of 232 intranets participating (so far)
- Areas measured include:
 - Finding Information
 - Content Strategy
 - Look/Feel
 - Intranet Performance
 - Interactivity
 - Intranet Maintenance and Change Management (governance)
 - Overall Value
- Internal measures (how favorably do your employees rate each capability?)
- External benchmarking (how do your employee ratings compare with other intranets?)

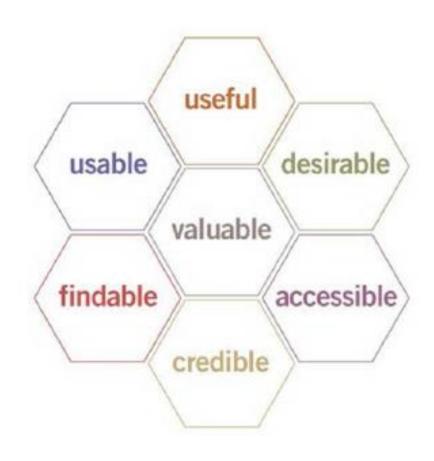
Digital Workplace Trends Survey

- www.netjmc.com
- Measures intranet maturity
- Your data is included in their annual Digital Workplace Trends report
- Get a free copy if you participate
- Multi-Participant Option: if 6+ participate you receive a customized snapshot summary of your org's overall results



Free Heuristics Evaluation

- Measures an interface against recognized usability principles
- Objective analysis in the midst of the "look and feel" minefield
- Level Five will provide free analysis of 3-5 intranet screen shots to conference participants.
- www.levelfivesolutions.com









- Stop chasing "ROI"
- Find out exactly <u>why</u> your users are saying they can't find anything
- Measure and benchmark end user satisfaction
- Create a dialogue about program maturity

THANK YOU

