



Building a Social Intranet from scratch

Intranet Global Forum - 2014 March 7, 2014

Overview



- My background
- Middleburg Financial Corporation
- Why build a social intranet?
- Our approach
- What worked
- Problems, mistakes, missteps
- Six-months post launch where are we now?
- Questions mine and yours

Like you care about her



My background



Been in banking a zillion years













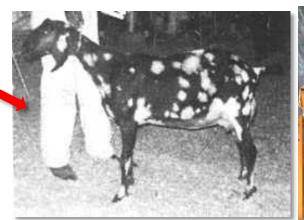




My background



Miss ADGA 1972





Family



Skanky and Kung Pau Bob

House restoration



Middleburg Financial Corp.



- \$1.2 billion in assets 90 years old
- Publically held [NASDAQ MBRG]
- Headquartered in Middleburg, VA





Middleburg Financial Corporation



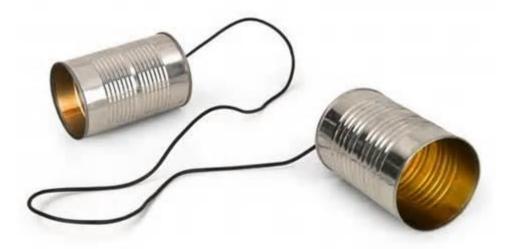
- About 215 employees
- Median employee tenure @7 years
- Organically grown



Why have a Social Intranet



- Communication
- Document management
- Collaboration
- Social environment





Why have a Social Intranet



- Back to organic growth
 - Not only did the company grow organically [assets and clients]

So did our processes, responsibilities and work flow

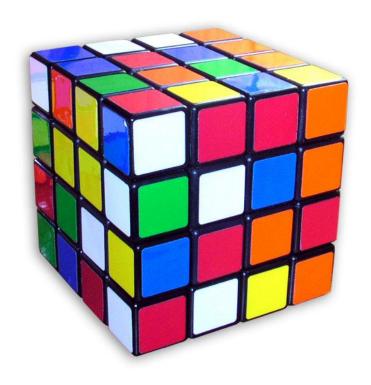
But wait, there's more !!

The social intranet became a tool to change the culture



Strategies



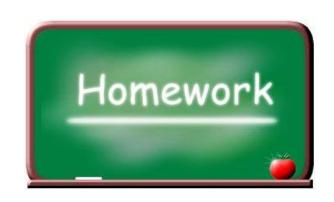


- Leverage global best practices for Intranet development
- Create an inclusive development process
- Develop an Intranet strategy and design criteria first, then engage the appropriate technology partner
- Execute in stages

Best Practices



- Do your homework
- Steal the good stuff it's okay!
- Cultural match
- Smarter than us
- Find a partner focused on both "the what" and "the way"!





Design, architecture, project management & quality control



Be Inclusive



- Who owns the Intranet?
- Shift the culture
- Watch out for the passive aggressive
- Create accountabilities



Strategy First



- Intranet strategy
- Design criteria
- Technology



Project Approach



• Execute in stages

Quality control and assurance

Discovery – Design – Content – Technology -Implementation

Communication

Stabilization - Utilization - Adoption

Discovery



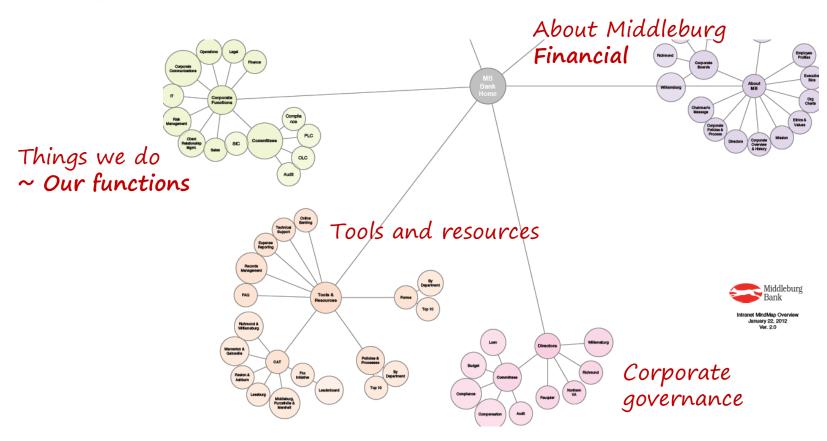
- Ask don't assume
- Interviews with key leaders
- Electronic survey
- Internal focus groups
- Information audit



Design



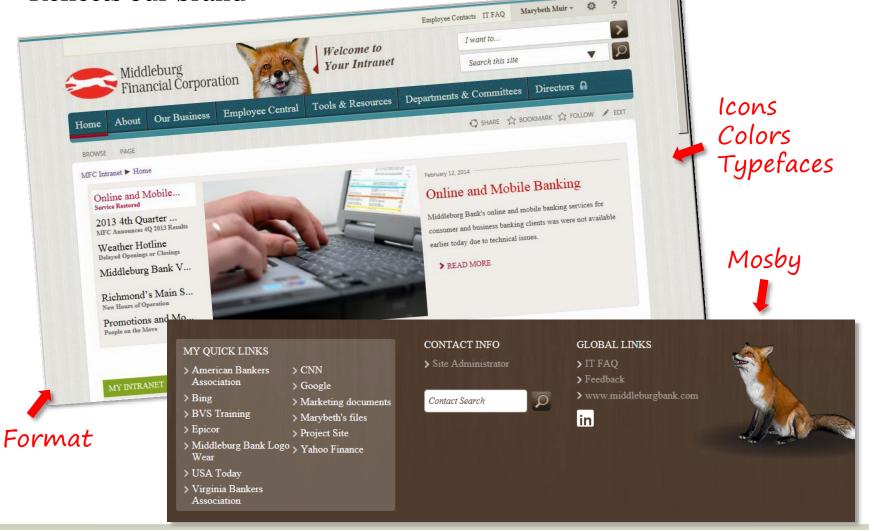
• Mind map reflected the employees needs and broke down the silos



Design

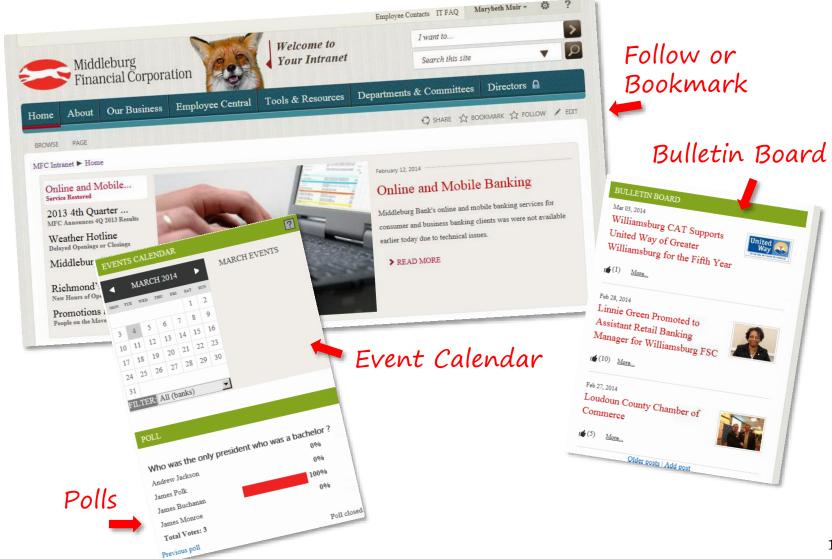


Reflects our brand



Designed for Social Needs





Governance



- Executive champion
- "Co-owned" by Marketing and HR
- Full time administrator
- User team
- Leadership
- Content ownership
- Information Technology & Strategic Planning

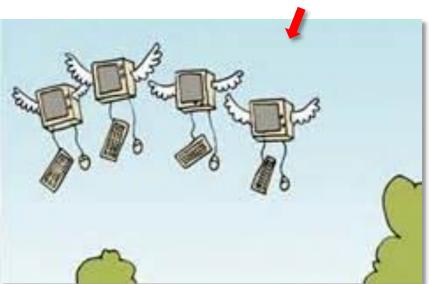


Content Migration



- Completed a content audit
- Purged
- Created a content map
- Migrated in stages
- Our biggest nightmare! [almost]
- Tons of content poorly organized

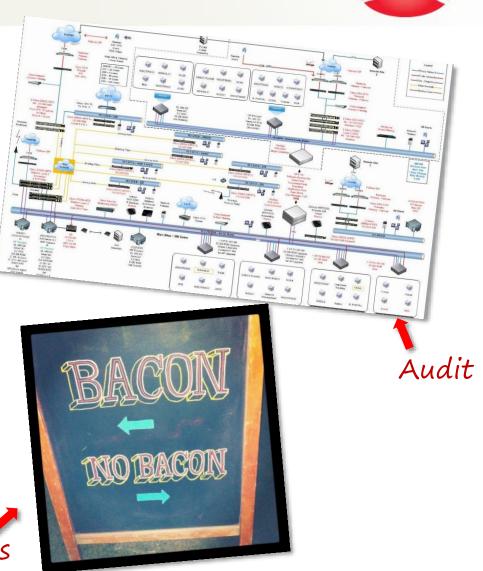
Content migration



Technology

- Choose SharePoint 2013
- Technology audit
- Big decisions





Implementation & QA

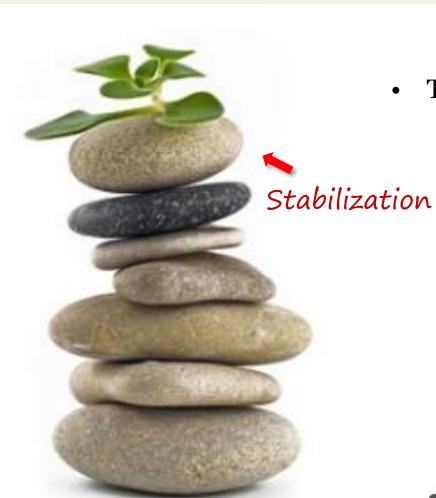


- Big bang
- Testing throughout
- Developed and executed testing scripts
- Engaged employees to help test
- Champions as trainers post launch
- Worked nights and weekends!
- Communication



Post Launch





• Two short-term goals



How did it go?





Opportunity for Improvement

- The partnership
- Corporate inclusion
- Working in stages
- Quality plan
- Communication



- Technology
- Document management



Questions?



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