Social intranet content management **Social intranet content management**

Aadam Zaidi

Mayallı Ediyi







World Leading Intranet Experts

- 13 years of profitable history
- Dozens of Fortune 500 Clients
- World-Renowned Thought Leaders
- 200+ intranet projects
- Highly specialized

First to study & formally define "social intranet"



Select Clients

























Slides

www.Slideshare.net/Prescient



CM Defined

CIAI DCIIIICO



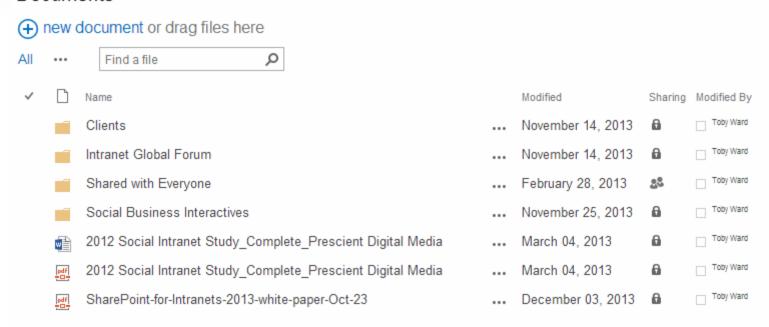
Content Management (CM)

 The means by which content is created, stored, accessed, and reused



Document Management (DM)

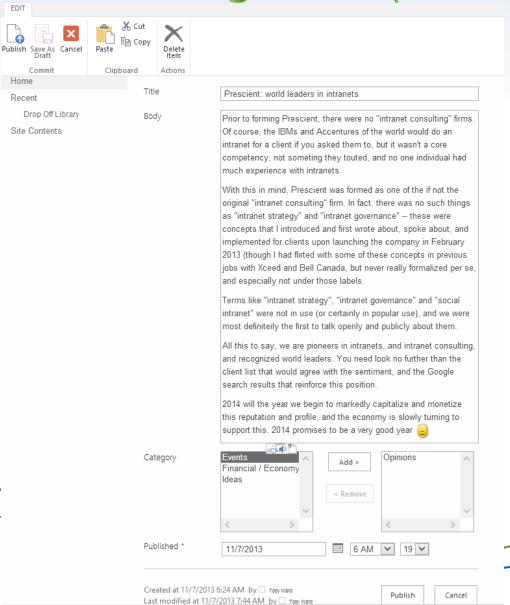
Documents



SharePoint 2013



Web Content Management (WCM)





Enterprise content management (ECM)

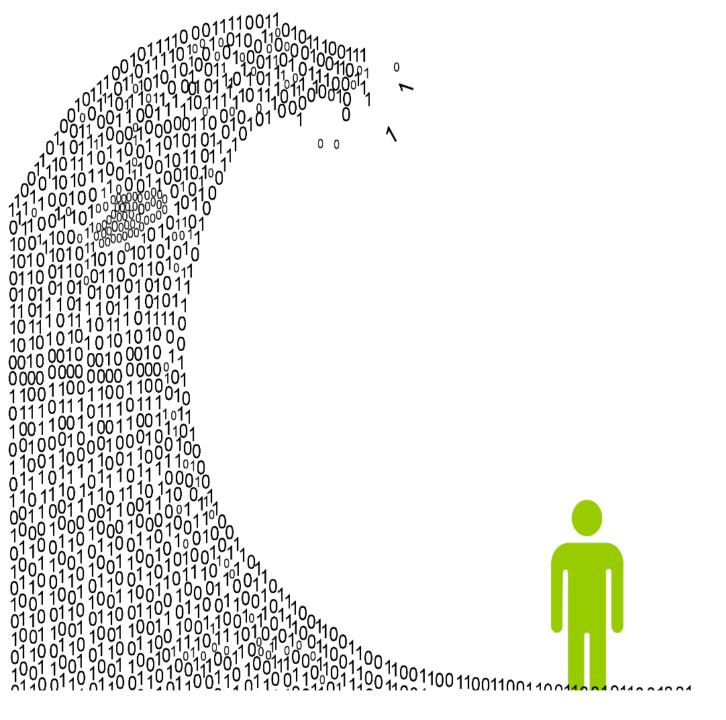




Effective CM

- Effective content management requires:
 - Organizational processes and rules
 - Motivated and active providers and writers
 - Engaged users
 - Technology





People Home Locations Work Documentation Forms Rates News Links Managers

Search Results

Documents 1 to 10 of 300 matching the guery "career".

- Career Discovery Questions.fm
 - Career Discovery Questions Last Update February 17, 2006 • • 1 • • Career Discovery Questions At some point during your performance planning meetings, your employee may want to talk about their career options. They may want to know where you think they should go next. A healthy career d size 60685 bytes - 2/17/2006 1:17:13 PM
- 2. Microsoft Word MoR Meeting.doc

People Programs MoR Meeting Employee's Name: Discussion Date: Mentor's Name: About the MoR Meeting The purpose of the meeting is to gain an understan the employee's career aspiration and to assist in their development, discuss their career interests and strengths, and how their role aligns wi size 57997 bytes - 12/4/2006 6:21:16 PM

W Welcome & Good luck

Welcome and Good Luck This Week at Meridian: Dave Hammers Michael May Valarie Rennalls Welcome: Michael May Strategic Sourcing is pleased to announce appointment of Michael May to the position of Buyer - Vendor Management, Michael comes to us with several years in the banking and technology indu size 36352 bytes - 2/9/2007 5:04:18 PM

W TO:

Status: Urgent Action Required FYI TO: FROM: All Managers Retail / CBC CBC Managers Marketing Branch/CC Managers Operations Corporate Office Manager People Services Subject: Take Our Kids to Work Day 2012! IT Finance Executive Date: Wednesday, October 3, 2012 DESCRIPTION / SUMMARY: Do you know size 260096 bytes - 10/3/2012 8:34:06 PM

W TO:

Status: Urgent Action Required FYI TO: FROM: All Employees Retail / CBC CBC Employees Marketing Branch/CC Employees Operations Corporate Office Emp People Services Subject: Take Our Kids to Work Day 2012! IT Finance Executive Date: Wednesday, October 3, 2012 DESCRIPTION / SUMMARY: Do you know size 282624 bytes - 10/3/2012 8:35:45 PM

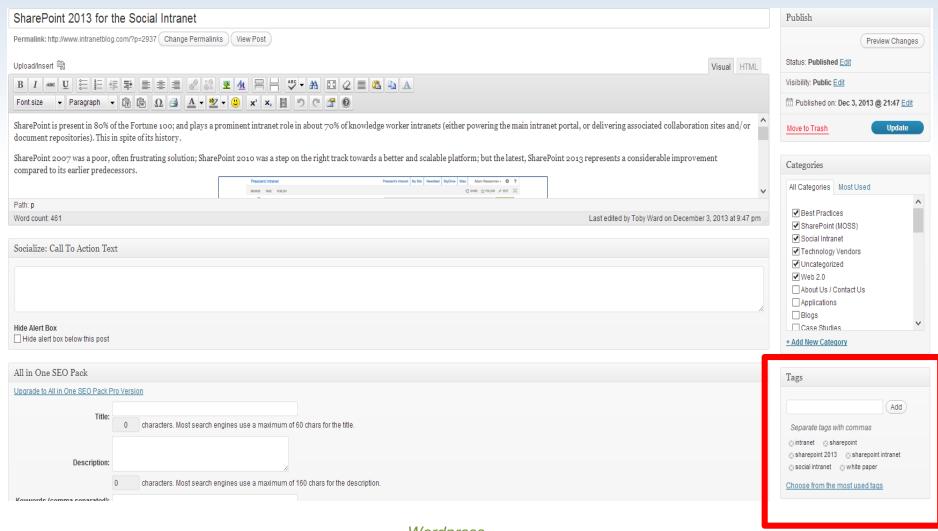
6. W TO:

Status: Urgent Action Required FYI TO: FROM: All Employees Retail / CBC CBC Employees Marketing Branch/CC Employees Operations Corporate Office Emp People Services Subject: Take Our Kids to Work Day 2012! IT Finance Executive Date: Wednesday, October 3, 2012 DESCRIPTION / SUMMARY: Do you know size 282624 bytes - 10/3/2012 9:12:43 PM

- W TO:
- Status: Urgent Action Required FYI TO: FROM: All Managers Retail / CBC CBC Managers Marketing Branch/CC Managers Operations Corporate Office Managers People Services Subject: Take Our Kids to Work Day 2012! IT Finance Executive Date: Wednesday, October 3, 2012 DESCRIPTION / SUMMARY: Do you know size 260096 bytes - 10/3/2012 9:13:45 PM
- W TO:

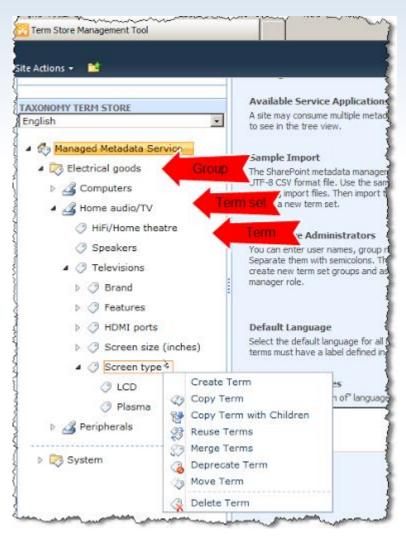
Status: Action Required. FYI. TO. FROM. All. Retail / CBC. CBC. Marketing. Branch/CC. Operations. Corporate Office. People Services. Subject. Take Our Kids Work, IT. Finance, Executive, Date, Thursday, October 11, DESCRIPTION / SUMMARY, Do you know a grade 9 student who would like to learn more about car size 228538 bytes - 10/11/2012 8:03:07 PM

W TO:









SharePoint 2013



Planning

riaiiiiii5



Six Major Principles (CM)

- Create & publish content in a timely manner
- Reduce the cost of publishing content
- Organize content to support work processes
- Delineate roles & responsibilities for managing content
- Develop policies to guide content development & management
- To use one tool to publish information across different sites



Marketing
Communication
Training
Search
Change Management
Adoption & Participation

Gap Analysis
Business Requirements
User Requirements
Benchmarking
Social Media Readiness

Alanning

Development
Integration
Project Management
Vendor Management
Content Development
Content Migration

PROJECT METHODOLOGY

Adoption

Strategic Planning
Governance
Functional Planning
Business Case
Information Architecture
User Experience (Design)

Technology

Technology Audit
Functional Specifications
Solution Evaluation
Vendor Selection
Implementation Roadmap



1/3 of IT projects exceed budgets and schedules by almost 100% in small to mid-size companies (Gartner)



Key lessons

- Executive champions = success
- Planning
- Change management, change management
- Sometimes you get what you pay for
- Content is king



Philips built Connect Us with influencers

Built Trained Shaped Launched **Trained our** Launched via **Built in 11 weeks Getting buy in** influencers word of mouth

- Inside a "test community" on functionalities and rules of engagement
- Held bi-weekly training sessions
- One-on-one session with our leaders

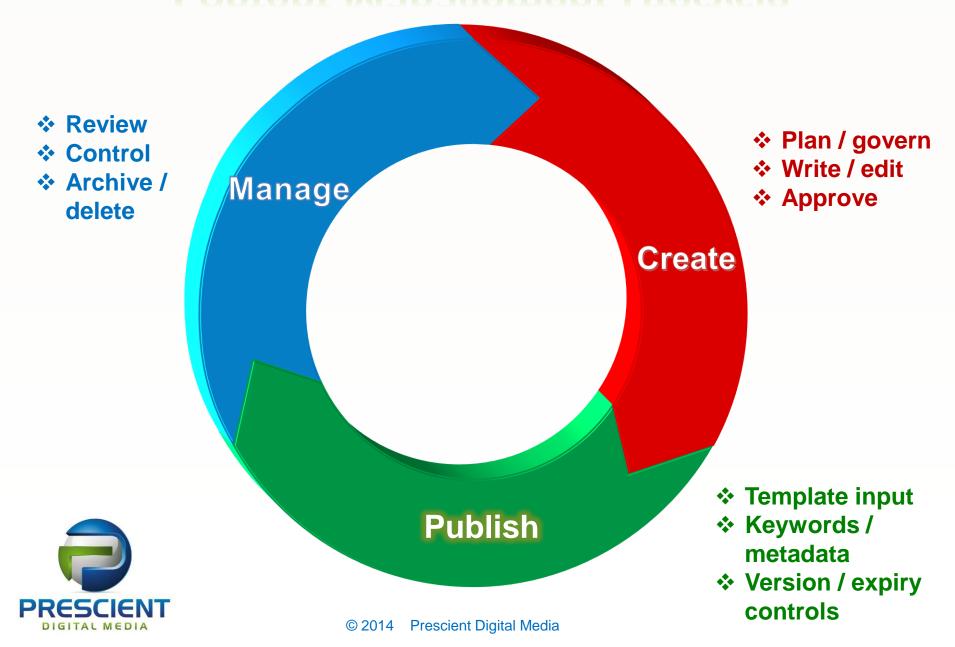


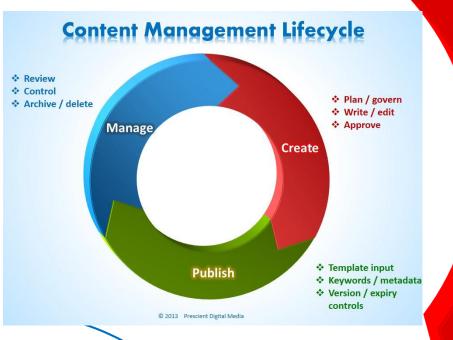
CM Lifecycle

CIAI FILECYCIE



Content Management Lifecycle





Create

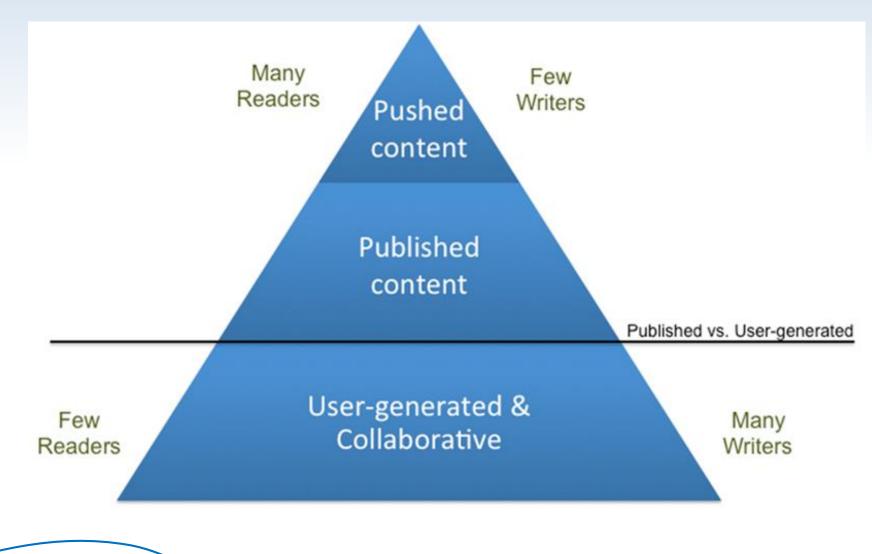




CM Planning

- 1. Detail content publishers, types & needs
- 2. Determine content structures & current practices
- 3. Determine how to measure effectiveness
- Define user requirements and access/rules (e.g. customization/personalization)
- 5. Define processes/guidelines for content management, review, and development
- 6. Define content storage/retrieval mechanism & review software (e.g., SharePoint, Sitecore, EpiServer, etc.)







CM Plan

- Assessment: of current content and processes.
- Creation: of detailed information architecture and wireframes, taxonomy, metadata, workflow and documentation including policies.
- Management: repurposing, rewriting, creating, maintaining, monitoring, and archiving.
- Maintenance: storing, accessing, reusing/repurposing and resourcing.
- Measurement & Growth: analytics and analysis.



Table of contents

I.	INTRODUCTION 3
II.	CONTENT MANAGEMENT LIFECYCLE 4
III.	CREATE
A.	STRATEGY AND GOVERNANCE
B.	KEY GOVERNANCE POLICIES8
C.	ASSESSMENT OF CURRENT CONTENT AND PROCESSES9
D.	CONTENT AUDIT / INFORMATION ARCHITECTURE
E.	CREATING CONTENT
IV.	PUBLISH18
A.	Templates
B.	NAVIGATION AND TEMPLATES
C.	Keywords & Metadata
D.	METADATA MANAGEMENT
E.	Workflow
F.	APPROVALS
v.	MANAGE25
A.	REVIEW AND REWRITING CONTENT
B.	Intranet Launch considerations
C.	CONTROL: OPTIMIZING CONTENT FOR SEARCH
D.	ARCHIVE / DELETE

Feeding the home page

recumb the nome page



Ideas for home page news

- Sales wins
- Customer service stories
- Charity drives
- New hires
- Employee profiles
- Photo of the day / week
- Competitor focus
- New projects
- Strategic update



Finding writers

- Ask key executives for a designated contributor (sales, HR, etc.)
- Train contributors on writing, publishing, and rules
- Hold monthly pizza lunches to discuss content themes
- Initiate contests







Writing

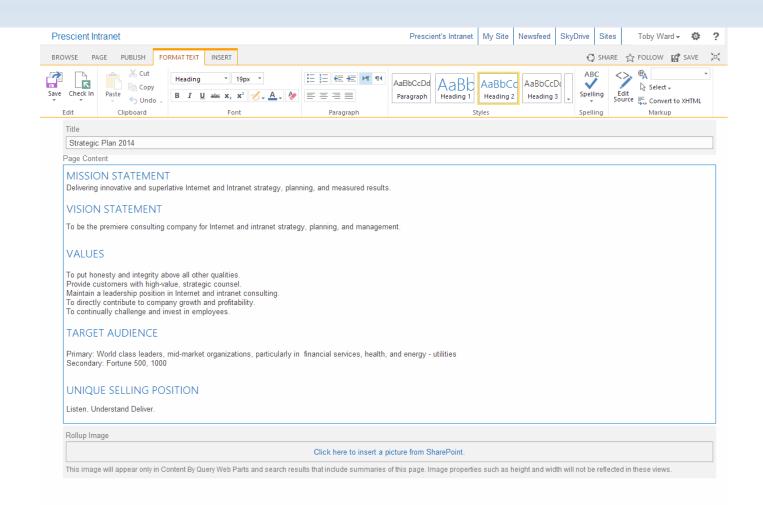
- Succinct should be limited to 50% of the words for print
- 'Inverted pyramid format' with the most important content at the beginning
- Use simple sentences & limit metaphors and jargon
- Use humor with caution
- Plain language when creating links, headings, site names, and forms (avoid "More" and "Click" and number jumbles)
- Task or scenario-based content



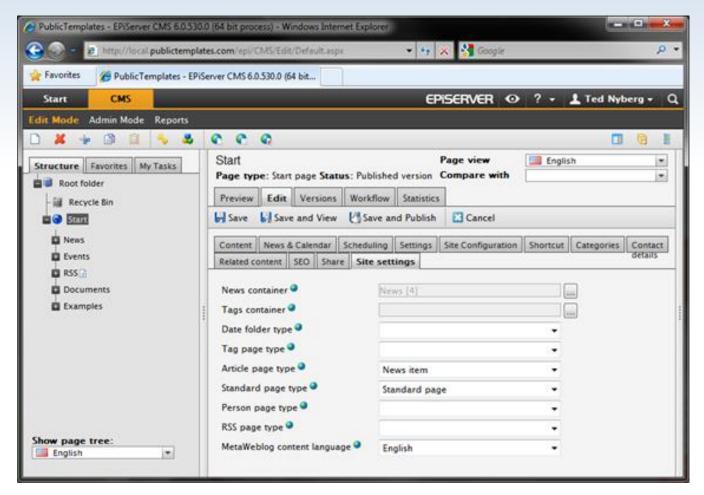
Content Management Lifecycle Review Control Archive / delete Publish Template input Keywords / metadata Version / expiry controls

Publish









EPiServer

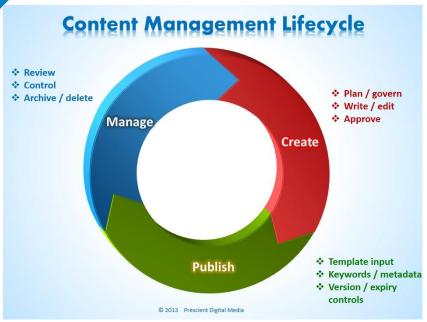


Every page has....

- Date
- Expiry date (e.g. 18 months for new; 6 months for team site)
- Name (author / publisher) with email link to person
- Terms of use
- Forced 'closed' meta tags
- Optional 'open' tags
- Sharing and/or social features (e.g. commenting)

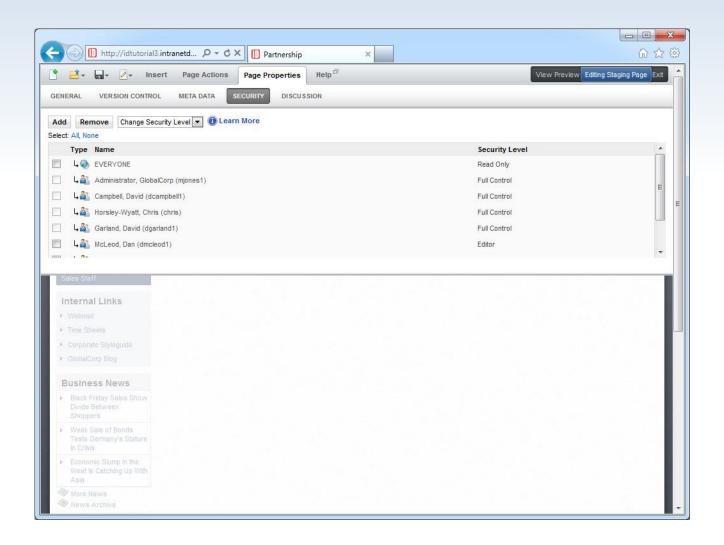


Manage









Intranet Dashboard



SharePoint 2013 for the Social Intranet

Intranet Content Management

Learning

Return on Investment (ROI)

Search and Search Engines

SharePoint Strategic Design

Usability

Social Media

Blogs

Newsletter

Podcasts

Presentations & Webinar Videos

Resources

Whitepapers and Handouts

Intranet Tip of the Week Program

The Social Intranet Report







Keywords

Existing keywords

social media
social networking
software
speed
study
taxonomy
technical infrastructure analysis
usability
user survey
webinar
website benchmarking
website design
wiki
writing editing



Contributors

The names of people that have contributed to this item. Each contributor should be on a separate line.

Toby	Ward	

Creators

Persons responsible for creating the content of this item. Please enter a list of user names, one per line. The principal creator should come first.

kbedford

Effective Date

Date when the content should become available on the public site

2014 V / January V / 6 V 🖺 08 V : 15 V

Expiration Date

Date when the content should no longer be visible on the public site

2018 V / December V / 31 V 23 V : 55 V

Language

Language neutral (site default)

Copyrights

The copyrights on this item.

Copyright 2014 - Toby Ward

Save



Publishing

? Help

Menu

Folders

Image Manager

Document Manager

Content Explorer

News Articles

Recycle Bin

My Work

Version Control	Cancel Delete	Preview Edit and Re		tore Restore	
		١	/iew Attributes	View Content	

Display Last 10 records (** Note: Top record is the latest version of the article)

Select	Version Number	User Name	History Date	Attributes Modified	Content Modified
0	271	Chris Pennisi	Dec 7 2009 3:52PM	No	Yes
0	270	Kevin Oliver	Dec 7 2009 3:47PM	No	No
0	269	David Tsang	Nov 2 2009 9:01AM	No	Yes
0	268	Anthony Milner [Admin]	Oct 30 2009 2:34PM	No	Yes
0	267	Anthony Milner [Admin]	Oct 30 2009 2:33PM	No	Yes
0	266	Anthony Milner [Admin]	Oct 30 2009 2:31PM	No	Yes
0	265	Anthony Milner [Admin]	Oct 30 2009 2:30PM	No	Yes
0	264	Anthony Milner [Admin]	Oct 30 2009 2:29PM	No	Yes
0	263	Anthony Milner [Admin]	Oct 30 2009 2:28PM	No	Yes
0	262	Anthony Milner [Admin]	Oct 30 2009 2:20PM	No	Yes





CMS Technology

CIVID IECHNOLOSY

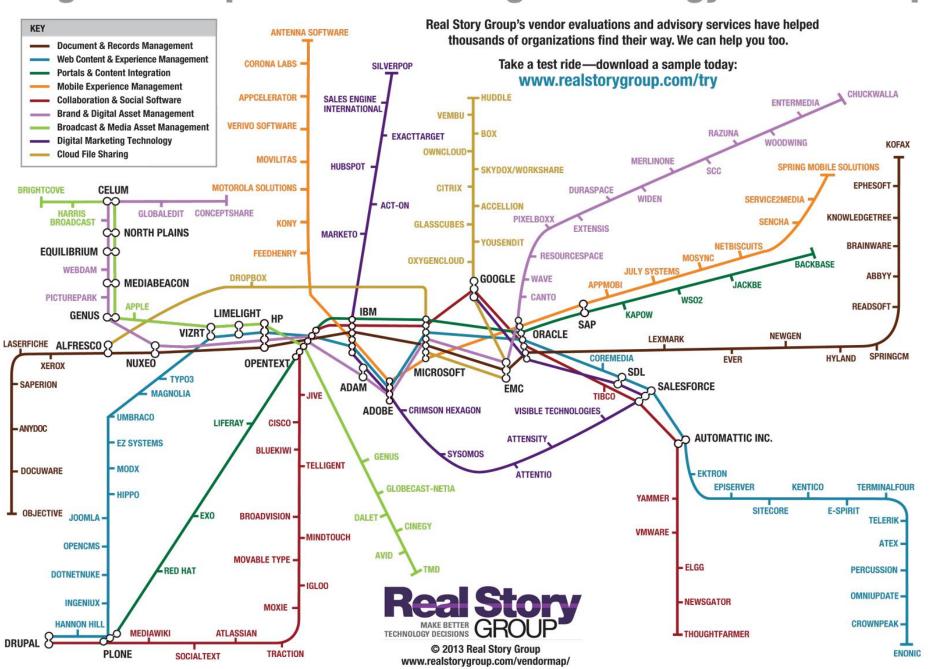


CMS varieties

- Web content management (WCM)
- Document management (DM)
- Records management (RM)
- Digital asset management (DAM)
- Portal
- Social media platform
- Enterprise content management



Digital Workplace & Marketing Technology Vendor Map



Top features

- User-friendly content authoring, multiple authors
- Versioning (version & date control/expiration)
- Content approval workflow (gate-keeping)
- Database and template creation
- Database management
- Dynamic page generation
- Link management
- Personalization
- Access control and security
- Search
- Analytics
- Social media



Budget

- \$0 \$ Millions
- Business + functional requirements determine cost
- Final budget will be determined by the end solution



For as little as \$1,999



License	2010 Price			
1 Web Site Base License	1,999			
E-commerce Package	1,499			
Social Networking Package	1,499			
Advanced Package	1,499			
1 Web Site Ultimate License	4,499			
1 Web Site Ultimate + Source Code	14,499			
Additional web site in a web farm	1,999			
1 Server Base License for 10 Sites	5,999			
E-commerce Package	4,499			
Social Networking Package	4,499			
Advanced Package	4,499			
1 Server Ultimate License for 10 Sites	13,499			
1 Server Ultimate - 10 sites + Source Code	23,499			
Additional server in a web farm	5,999			
1 Server Base License for Unlimited Sites	9,999			
E-commerce Package	7,499			
Social Networking Package	7,499			
Advanced Package	7,499			
1 Server Ultimate License for Unlimited Sites	22,499			
1 Server Ultimate - Unlimited + Source Code	32,499			
Additional server in a web farm	9,999			



Vendor evaluations

- Undertake macro evaluations
- Tailored product demos
- Open or closed (invitation) RFP
- Closed RFP to specific vendors will shorten the decision cycle but narrow the field
- RFP process is normally 2 weeks to 2 months depending on the complexity of the project
- Send out RFP



Budget

- \$0 \$ Millions
- Business + functional requirements determine cost
- Final budget will be determined by the end solution



Social Specifics



One or more social media tools

Social Business Study, 2014

7496

Most popular:

- **Blogs**
- **Discussion**
- Instant Messaging



Blogs

Social Business Study, 2014

Have blogs on their intranet

18% enterprise deployment

36% limited deployment

5% have no plans



Wikis

Social Business Study, 2014

4996

19% enterprise deployment

29% limited deployment

12% have no plans



Social specifics

- All content is governed by the Code of Content
- No anonymous posting
- Social computing guidelines should be published
- Seed content with comments / promote discussion
- Cross-link to relevant discussions, blogs, wikis, etc.



Philips: 'Share' and 'Ask for help' buttons

Facilitate support and increase traffic

Let employees play a role in disseminating information—and allow them to share their thoughts on it

Let employees request and offer assistance related to content







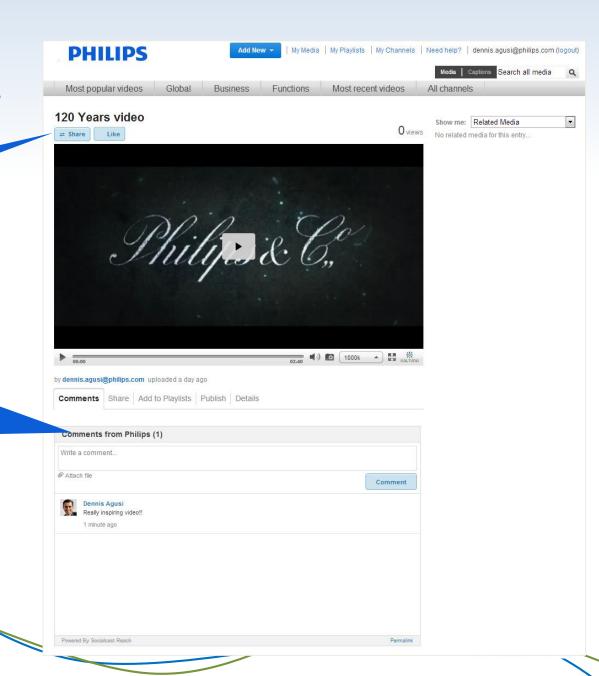
BlueTube

Integrating video into the enterprise

'Share' & 'like' Give employees the opportunity to show their support of content

'Comment' box: Enable employees to engage in dialogue around video content

 Pushes link into the activity stream of the followers. Viral promotion of the video



Social Business Intelligence reports

Data driven insights to help us in understanding and improving the community



Three User Archetypes Define Connect Us Collaboration

There are three kinds of users on Connect Us. The Super User is a highlyactive, regularly engaged individual. The User is engaged, but on a semiactive basis. The Passive User engages mainly by listening and following others.

This distribution is higher than to the pattern (1%,9%,90%) that we can see for external social networks (e.g. Facebook, Twitter etc.). One area for investigation is how we can take advantage of our captive internal audience to alter this distribution.





Super Users Highly active; ongoing engagement



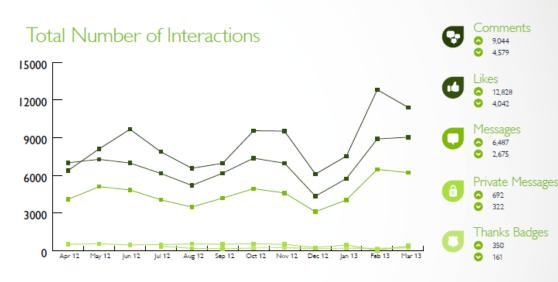


Semi-active; regular engagement





Passive Users Listeners; no engagement



Average Number of Interactions in last 12 months



6,769 Comments



8,548 Likes



4,601 Messages



220 Thanks Badges



445 Private Messages

Philips Social Business Intelligence | 2013 Q1 Trend Report



Social Business Intelligence reports

Data driven insights to help us in understanding and improving the community



Engagement is improving across Connect Us. For example 55% of all questions are now answered within one hour. More than half of the comments that responded to a posting with an image are delivered within one hour.

91% of the answers on a question came within 24 hours

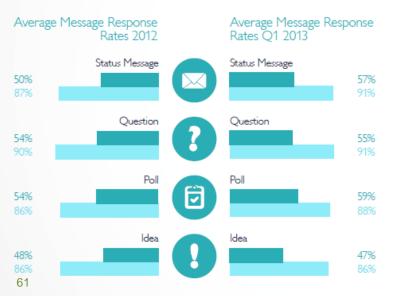


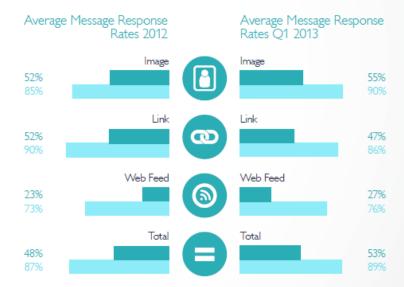


Message Response Rates









Social Business Intelligence reports

Data driven insights to help us in understanding and improving the community



Percentage of comments made by someone in a different sector than the person originally posting the message

to build meaningful dialogue throughout the organization.

Percentage of comments made by someone in a different category than the person originally posting the message

	Average Comments Received	Consumer Lifestyle	Group Innovation	Group Management Services	Healthcare	Lighting	Average Comments Received	Executives	Middle Management	Employees	Contractors
Consumer Lifestyle	() 2.8	61%	4%	22%	7%	4%	Executives 3.4	45%	23%	21%	12%
Philips Innovation	× 2.6	5%	59%	20%	12%	3%	Middle 2.8	6%	52%	35%	7%
Group Management Services	4 3.6	7%	4%	63%	16%	8%	Employees (i) 3.1	2%	28%	64%	6%
Healthcare	& 2.6	3%	4%	18%	71%	3%	Contractors 📵 2.7	12%	26%	32%	30%
Lighting	1 2.5	5%	4%	25%	10%	55%	This data reflects limited cross cat develop the engagement of Execu	egory communic tives and Middle	ation in Connect Managers beyond	Us. We would I their immedia	like to te hierarchy

Philips Social Business Intelligence | 2013 Q1 Trend Report

PRESCIENT

Content Migration

content migration



Migration Paradox

- Migration tools do not solve your problem
- Migration tools are just tools & need to be managed
- You can saw a tree with a hand saw or electric saw
 - The difference is: time and accuracy



Migration Paradox

- Migration is as important as the intranet itself
- An intranet without content is zero-functional
- Investing in proper migration is as important as developing the intranet
- Improper migration would lead to disaster



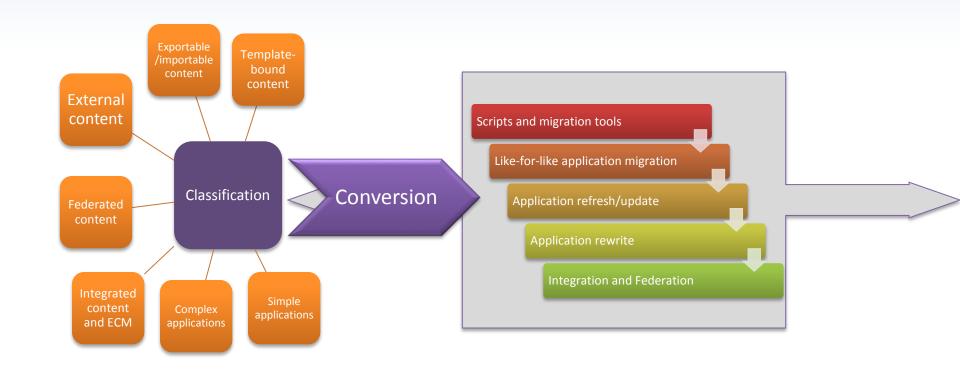


Migration artifacts classification





Migration execution approach



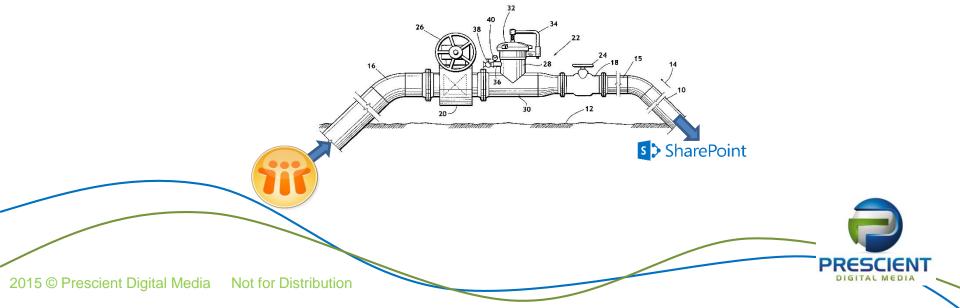


Content Migration Approach and Methodology



Application Migration

- There are no shortcuts and there are no tools that do everything automatically
- Accept it: application migration is not trivial and requires a lot of work
- Content migration is simpler and cheaper consider migrating content instead of migrating applications



Application Migration

- When migrating applications, take advantage of the process to update/refresh old apps
- Adoption is acquired and not forced Incentive, simplicity, empowering, accessibility

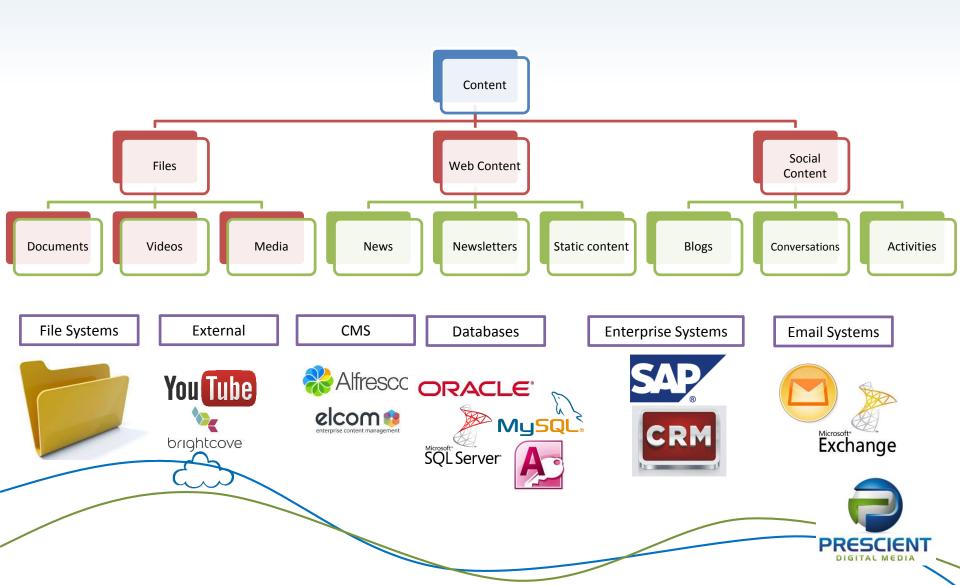




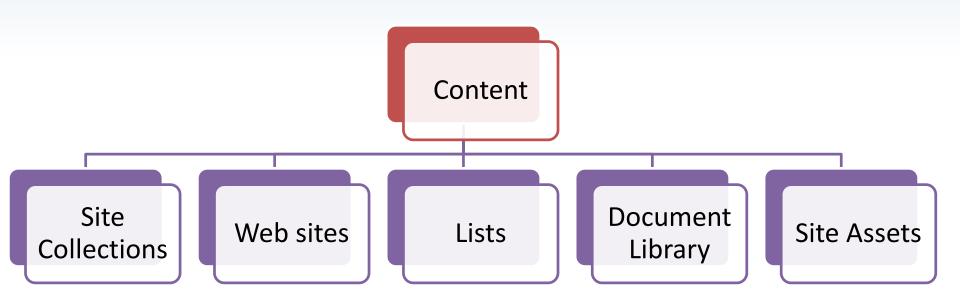
Content sources and destinations



Content Sources



Content Destinations

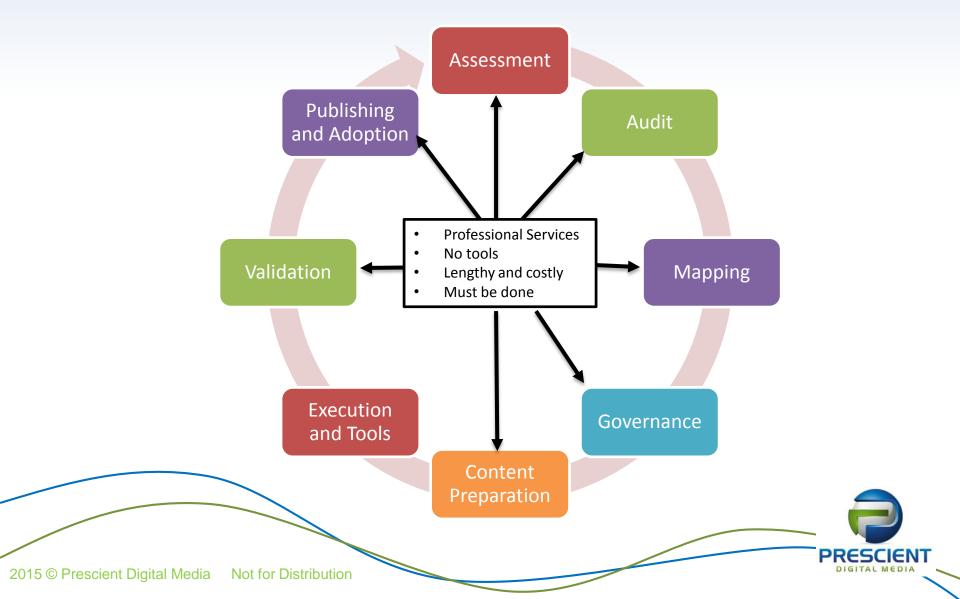




Content migration costs



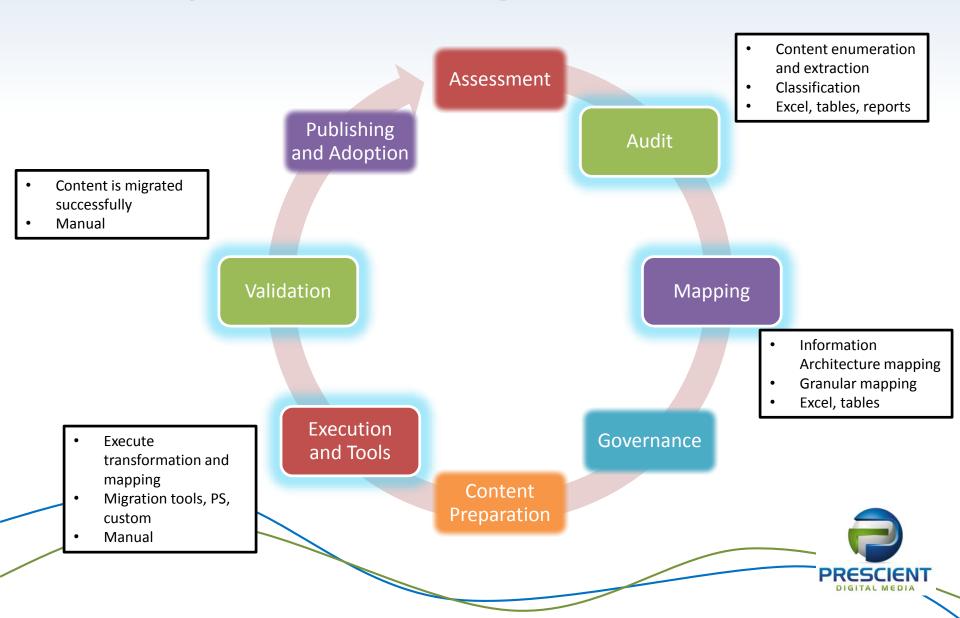
Anatomy of Content Migration Cost



Anatomy of Content Migration Cost

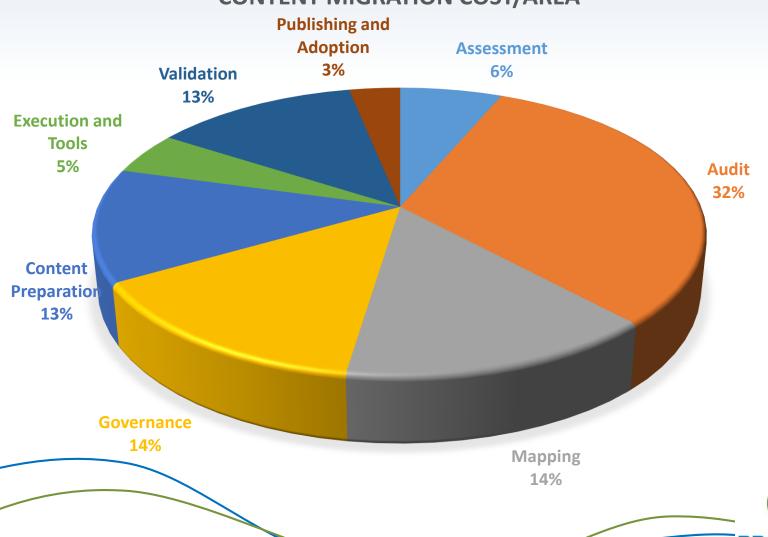


Anatomy of Content Migration Cost



Migration Cost Distribution





Warning signs

- Do not buy a migration tool/software first before you plan the whole project
 - Work forward not backward
- Content migration is mission critical. Do not take it lightly
- Hire the right resources
- Do your research and be aware of the marketers
- Weigh-in licensing cost and different licensing options







Lessons



Marketing
Communication
Training
Search
Change Management
Adoption & Participation

Gap Analysis
Business Requirements
User Requirements
Benchmarking
Social Media Readiness

Development
Integration
Project Management
Vendor Management
Content Development
Content Migration

PROJECT METHODOLOGY

Adoption

P_{lanning}

Strategic Planning
Governance
Functional Planning
Business Case
Information Architecture
User Experience (Design)

Technology

Technology Audit
Functional Specifications
Solution Evaluation
Vendor Selection
Implementation Roadmap



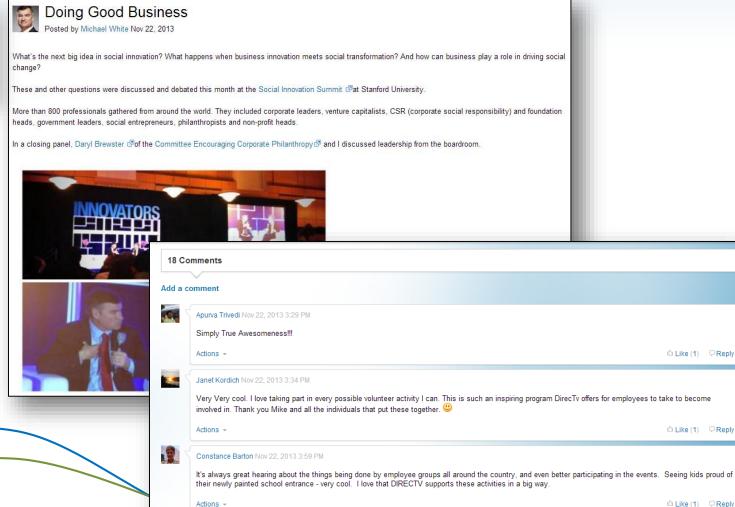
Death

- Death is often slow, but not without extracting significant time, money and jobs
- One prominent energy firm spent \$4 million on their intranet
- When it went live it crashed the entire network, and was never used again
- 5 years later they are still using the 10 year old intranet



DirecTV: Create Quick Wins





DIGITAL MEDIA



Great Intranets: From Design to Social

A Whitepaper by Toby Ward



Intranet Blog



Intranet Insight > PrescientDigital.com



Intranet Insight

Listen, Understand, Deliver,

In This Issue

New Whitepaper: SharePoint Governance

Webinar: Intranet and SharePoint Governance

SharePoint for Intranet Governance

5 Common Portal Problems and their Solutions

Prescient Presents

New Whitepaper: SharePoint Governance

SharePoint has become a dominant force in the world of intranet technology and is changing the way organizations think about governing and managing an intranet.

Download Prescient's latest whitepaper "SharePoint Governance" (38 pages, PDF)





Volume 6 Issue 10

Follow Us

twitter

Linked in

facebook

Quick Links

Webinar: Intranet and SharePoint Governance

Join Prescient for a webinar on April 24, 2012 for a discussion of various intranet governance models and the roles and responsibilities of all involved - from champions, to editors, to content contributors.





Questions

QUESTIONS



Aadam Zaidi

Madaill Laidi

Aadam.Zaidi@PrescientDigital.com www.PrescientDigital.com www.IntranetBlog.com

Follow @TobyWard 416.926.8800





